

# **Eureka Springs Community Center Foundation**

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EIN: 47-4843865
Report Generated on: 03/28/2024

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#### March 28, 2024

## **Eureka Springs Community Center Foundation**

⇔ escommunity.org

**\** (479)239-0029



View GuideStar Profile



Platinum Transparency 2023 Candid.

#### **MISSION**

To inspire community center advocacy and financial support for the Eureka Springs Community Center.

#### **EIN**

47-4843865

#### **RULING YEAR**

2015

#### IRS SUBSECTION

501(c)(3) Public Charity

#### **FOUNDING YEAR**

2015

#### **MAIN ADDRESS**

PO BOX 126 EUREKA SPGS, AR 72632

#### **AFFILIATION TYPE**

Independent Organization

#### CONTACT

Jean Elderwind, Board Member (479) 981-0470 elderwind.jean@gmail.com

#### **BOARD CHAIRPERSON**

Amanda Haley

#### **BOARD CHAIR**

Amanda Haley

#### **SUBJECT AREA**

Health

Economic development

Community recreation

#### **NTEE Code**

Physical Fitness/Community Recreational Facilities (N30)

Health - General and Rehabilitative N.E.C. (E99)

Economic Development (S30)

#### **PROGRAMS**

1. Eureka Springs Community Center

Population(s) served: Adults, Children and youth

#### **POPULATIONS SERVED**

- 1. Children and youth
- 2. Adults

#### **COMPLIANCE**

- ✓ IRS Pub 78 Verified as of March 2024
- ✓ IRS BMF 509(a) (1) as of March 12, 2024
- X A-133 Audit Required/Performed?
- ✓ Conflict of Interest Policy
- X Written whistleblower policy

Section 509(a)(1) organization as referred to in Section 170(b)(1)(A)(vi)

#### TRANSPARENCY MEASURES

- ✓ Board Practices Reported?
- ✓ Diversity Data Reported?
- 4 Number of Independent Board Members

# Programs & Results

#### **PROGRAMS**

Source: Self-Reported by Organization, January 2023

#### **Eureka Springs Community Center**

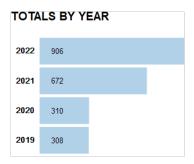
#### Population(s) Served:

General/Unspecified

We offer a full week of classes, programs, and opportunities to use the gym and the Fitness Center to people in the Western District of Carroll County. We also offer day passes to area visitors. The Eureka Springs Community Center Foundation (ESCCF) was established as a 501c3 organization in 2015 to transform the abandoned, deteriorating campus of the old Eureka Springs High School into a vibrant facility that engages youth, families, and seniors, re-energizes community spirit and provides focused activities for people of all ages.

#### **RESULTS**

## Number of individuals attending community events or trainings



**Population(s) Served:** No target populations selected

**Related program:** Eureka Springs Community Center

**Notes:** These numbers represents membership in the Eureka Springs Community Center.

#### **CHARTING IMPACT**

#### What is the organization aiming to accomplish?

The Eureka Springs Community Center Foundation is committed to the redevelopment plan for Eureka Springs Community Center Campus.

This redevelopment plan will:

- \* IMPROVE quality of life for residents through development of a community center, splash park, and community trails.
- \* LAUNCH a professional opportunity by adding 13,000 Sq. Ft. of Class A office space, called the Eureka Springs Business Center.
- \* CREATE a multi-use green space including an outdoor, farmers markets, and an exhibition space.
- \* STIMULATE economic development by adding handicap accessible meeting space for government and private meetings.
- \* RESPECT the environment by developing a strategy for energy-efficient and sustainable facilities.
- \* ADD a community greenhouse, youth activity room and community living room for community gatherings and growth.

#### What are the organization's key strategies for making this happen?

Board committees need to community fund raise, to seek grants, and to foster relationships with potential individual donors, businesses and corporations for immediate and long-term giving.

Their fundraising success allows:

- \* improvements to be made to the community center campus.
- \* staff to be hired to manage the Center including organizing classes and events to be held at the community center for area residents.

Fundraising strategies change in volatile times, such as the 2020 Covid-19 health crisis, but commitment drives the Community Center Foundation Board to continue, albeit somewhat differently, fundraising activities to meet operational and capital improvement expenses.

A major component of the funding sustainability plan from the start was developing the Eureka Springs Business Center, 9 units available, 900–3700 sq ft. located on the community center campus. Revenue generated from these leases will support much of the operational expenses of the Eureka Springs Community Center.

Community support in the local banking community has always been strong for the Eureka Springs Community Center, evidenced by a grant awarded which allowed the Foundation to build a walking trail around the community center campus. The trail is solid surface and level, accommodating a wide range of walkers. The trail success inspires the Board to seek additional funding for lights, benches and exercise equipment all of which will enhance the trail experience for its users.

The continued nurturing of the Foundation's relationship with local banking institutions allows improvements to the Center which, in turn, improves the quality of life for the community's residents.

The Board's Grants Committee is focused on a writing grants to assist with the construction of a splash pad and an outdoor event pavilion. They regularly review other grant opportunities.

Grants are also being targeted to rehabilitate a large area in the community center. Once completed, this area will be open for social events and community meetings further cementing the value of the community center to area residents.

The Board's Major Donor Committee is working on a strategy which includes outright gifts and planned gifts such as wills, trusts, remainder trusts. Committee members are presenting these donation choices to potential major donors.

Partnerships with other area non-profits have been fostered with great success in programming and resource sharing. This strategy

will continue to be employed in future project to the benefit of both organizations.

The Community Center staff join the Board in promoting community center memberships and room rentals adding an important component to the operations budget.

#### What are the organization's capabilities for doing this?

The Eureka Springs Community Center has a full-sized gymnasium with bleachers, a large Fitness Center with new professional equipment, two large meeting rooms and a large outdoor space for classes, activities and events. The campus is centrally located in Eureka Springs with plenty of parking. The small dedicated staff brings new recreational activities to the Center and supports the existing programs and activities. The Community Center Foundation Board is fully engaged in assisting the staff and in taking on the responsibility of fundraising to support the operational costs of the running a community center and for continued capital improvements to the campus.

The Board aggressively seeks out major donors, large operational grants, and corporate support. Much success has been realized with over 1,400 donations made to the Community Center Foundation since its inception in 2015. These donors realize the valuable resource the community center is to the community and that their charitable giving keeps the doors open.

Both the staff and the board actively seek out local and regional partnerships to mutually benefit their objectives. These productive relationships create events and activities that are beyond the scope of individual organizations and present them to larger audiences.

#### What have and haven't they accomplished so far?

The Eureka Springs Community Center (ESCC) offers a variety of classes from Art classes to Zumba<sup>®</sup>. There is enthusiastic participation in classes and activities with memberships at nearly 900. With the Eureka Springs population at 2200, this is a remarkable number.

The Fitness Center opened in May 2019. The quarter mile walking trail opened in December 2020.

The Community Center conducts popular youth summer programs in partnership with the Eureka Springs School District and a Summer Camp produced independently.

Partnering with the Eureka Springs School District, ESCC administers the After-School Program throughout the school year with elementary school teachers giving K-6 grade students a varied and stimulating after school experience.

The outdoor space continues to be used by the Eureka Springs Farmers Market, operating weekly throughout the year.

A large home was donated in 2018. It was sold in 2019, making funds available for Business Center renovation. The renovation was completed in July 2020. Currently, all Business Center spaces are rented. Our newest tenant is the newly-organized Museum of Eureka Springs Art. Their plan to occupy the largest Business Center office in mid-2023. Rentals are the major source of revenue to support the operation of the community center.

In 2020, the work plan included: Business Center renovation; replace Community Center roof; build walking trail; increase hours of operation; replace website with a more interactive one. All of these goals were met in 2020–2021. Delays were due to Covid-19: closed for several months, opening with reduced hours; decreased fundraising opportunities.

Thanks to the generosity and foresight of the Eureka Springs School District, the Eureka Springs Community Center Foundation Board now owns the old high school property. In July 2021, they forgave the remaining \$300,000 left on the lease purchase agreement, allowing the ESCC Foundation Board to focus its fundraising on community center improvements and not raising funds for the lease payment.

In 2022, we met one of our long-standing goals: to hire an Executive Director. Anna Smedley, Ph.D. joined the team as Executive

Director and in January 2023 she will be working with the Board to set our strategic plan for 2023 and beyond.

Two major construction projects in 2023: the rehabilitation of a large space in the community center building to be used for classes, activities and special events. The Eureka Springs High School Skills Class students along with their teacher are doing the initial demo on this neglected space. They will be followed by certified electricians and plumbers to complete the work. A grant and community donations will cover the expenses. The room will be ready by mid-2023. The second project: launch of the Splash Pad Campaign. Planning for this fundraising campaign is currently underway and it is gratifying to see the generous community response already.



FISCAL YEAR START: 01/01 FISCAL YEAR END: 12/31

#### **FINANCIALS QUICK VIEW**

Surpluses in last 5 years 3

Negative Net Assets in past 5 years **0** 

## **Financial Trends Analysis**

#### **Business Model Indicators**

#### Created in Partnership with



Profitability	2018	2019	2020	2021	2022
Unrestricted surplus (deficit) before depreciation	\$15,606	\$714,814	-\$8,455	-\$7,569	\$92,935
As a % of expenses	8.3%	326.5%	-4.3%	-3.8%	35.1%
Unrestricted surplus (deficit) after depreciation	\$12,557	\$708,399	-\$36,142	-\$49,817	\$48,871
As a % of expenses	6.6%	314.3%	-16.1%	-20.6%	15.8%
Revenue Composition					
Total revenue (unrestricted & restricted)	\$203,973	\$933,759	\$188,637	\$192,207	\$357,105
Total revenue, % change over prior year	0.0%	357.8%	-79.8%	1.9%	85.8%
Program services revenue	10.7%	4.3%	9.7%	34.4%	40.0%
Membership dues	0.0%	0.0%	0.0%	0.0%	0.0%
Investment income	0.0%	0.1%	1.8%	0.3%	0.3%
Government grants	0.0%	0.0%	0.0%	0.0%	0.0%
All other grants and contributions	85.7%	94.1%	78.1%	25.9%	34.6%
Other revenue	3.6%	1.5%	10.5%	39.4%	25.2%
Expense Composition					
Total expenses before depreciation	\$188,268	\$218,945	\$197,092	\$199,776	\$265,021
Total expenses, % change over prior year	0.0%	16.3%	-10.0%	1.4%	32.7%
Personnel	0.0%	0.0%	0.0%	0.0%	0.0%
Professional Fees	1.2%	1.8%	0.3%	0.1%	0.2%
Occupancy	49.8%	27.0%	10.2%	10.5%	6.4%
Interest	0.0%	0.7%	0.0%	0.1%	0.0%
Pass-Through	20.6%	38.5%	49.6%	47.0%	58.6%
All other expenses	28.4%	32.1%	40.0%	42.3%	34.8%

## **Financial Trends Analysis, continued**

### **Moving Toward Full Cost Coverage**

Full Cost Components (estimated)	2018	2019	2020	2021	2022
Total Expenses (after depreciation)	\$191,317	\$225,360	\$224,779	\$242,024	\$309,085
One Month of Savings	\$15,689	\$18,245	\$16,424	\$16,648	\$22,085
Debt Principal Repayment	\$0	\$0	\$0	\$0	\$0
Fixed Asset Additions	\$26,114	\$84,277	\$305,694	\$52,132	\$0
Total Full Costs (estimated)	\$233,120	\$327,882	\$546,897	\$310,804	\$331,170

### **Capital Structure Indicators**

Liquidity					
Months of cash	6.8	40.5	25.8	22.1	19.2
Months of cash and investments	6.8	40.5	25.8	22.1	19.2
Months of estimated liquid unrestricted net assets	6.8	40.4	25.7	21.8	18.9
Balance Sheet Composition					
Cash	\$107,054	\$738,896	\$424,308	\$367,633	\$423,779
Investments	\$0	\$0	\$0	\$0	\$0
Receivables	\$0	\$0	\$0	\$0	\$0
Gross land, buildings, and equipment (LBE)	\$26,114	\$110,391	\$416,085	\$468,217	\$506,759
Accumulated depreciation (% of LBE)	11.7%	8.6%	8.9%	17.0%	24.4%
Liabilities (as % of assets)	0.5%	0.2%	0.2%	0.6%	0.8%
Unrestricted net assets	\$129,474	\$837,873	\$801,731	\$751,914	\$800,785
Temporarily restricted net assets	\$0	N/A	N/A	N/A	N/A
Permanently restricted net assets	\$0	N/A	N/A	N/A	N/A
Total restricted net assets	\$0	\$0	\$0	\$0	\$0
Total net assets	\$129,474	\$837,873	\$801,731	\$751,914	\$800,785

#### **Key Data Checks**

Material Data Errors	2018	2019	2020	2021	2022
	No	No	No	No	No

Note: This issue is relevant to a small number of organizations: The nonprofit subject(s) of this report may have affiliates. The Form 990 data may not include information about any or all potential affiliates. If an organization does have affiliates and these affiliates have substantial financial activity, the financial data in this report may not present a comprehensive picture of the nonprofit's financial condition. Please consult the 990s of any potentially related affiliates for additional information.

- ☑ <u>'Key Revenue & Expense Data from Form 990'</u>
- 'Key Balance Sheet Data from Form 990'

## Operations

Source: Self-Reported by Organization, January 2023

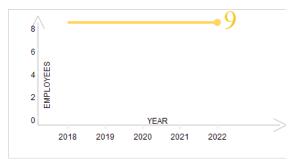
#### **BOARD CHAIRPERSON**

## Amanda Haley

Director of Digital Marketing, Crescent & Basin Park Hotels Co-owner, Outdoor Adventures for Women

#### NUMBER OF EMPLOYEES

Source: IRS Form 990



#### **BOARD CHAIR**

## Amanda Haley

Director of Digital Marketing, Crescent & Basin

Park Hotels

Term: 2021 - 2023

#### **BOARD MEMBERS**

#### Glenn Crenshaw

All Seasons Real Estate, Ilc

#### Jean Elderwind

Retired library administrator

#### Adam Biossat

Realtor, Bay Real Estate

#### **Debbie Davis**

Retired university educator

#### Fatima VanZant

**Business Owner** 

#### Jack Moyer

Executive Vice President, Basin Park & Crescent Hotel

#### Mike Ladwig

Owner, CFO, CPA, Ladwig Accounting and Tax Services

#### Victor Smith

**Business Owner** 

#### Sally Williams Gorrell

Retired Social Worker

#### Chris Gaines

Retired American Airlines Flight Control

#### Holly Ertel

**Business Owner** 

#### Allen Huffman

Community Bank President, Arvest Bank

#### Samantha Jones

Marketing Director, Eureka Springs Hospital

#### Diane Murphy

Broker, Century 21 Woodland Real Estate

#### Kathy Remenar

Retired Teacher, Eureka Springs High School

Name	Title	Compensation	Other	Related
Megan Kirk	DIRECTOR	\$0	\$0	\$0
Fatima Vanzant	SPECIAL EVENTS COORDINATOR	\$0	\$0	\$0
Amanda Haley	DIRECTOR	\$0	\$0	\$0
Victor Smith	DIRECTOR	\$0	\$0	\$0
Joe Hill	DIRECTOR	\$0	\$0	\$0
Jack Moyer	DIRECTOR	\$0	\$0	\$0
Jean Elderwind	DIRECTOR	\$0	\$0	\$0
Glenn Crenshaw	DIRECTOR	\$0	\$0	\$0
Kathy Remenar	SECRETARY	\$0	\$0	\$0
Adam Biossat	TREASURER	\$0	\$0	\$0
Debbie Davis	CHAIRPERSON	\$0	\$0	\$0
Allen Huffman	VICE CHAIR	\$0	\$0	\$0

Name	Title	Compensation	Other	Related
Adam Biossat	DIRECTOR	\$0	\$0	\$0
Bill Featherstone	DIRECTOR	\$0	\$0	\$0
Jack Moyer	DIRECTOR	\$0	\$0	\$0
Megan Kirk	DIRECTOR	\$0	\$0	\$0
Fatima Vanzant	DIRECTOR	\$0	\$0	\$0
Debbie Davis	DIRECTOR	\$0	\$0	\$0
Diane Murphy	CHAIRPERSON	\$0	\$0	\$0
Jean Elderwind	TREASURER	\$0	\$0	\$0
Kathy Remenar	SECRETARY	\$0	\$0	\$0
Glenn Crenshaw	VICE CHAIRPERSON	\$0	\$0	\$0

Name	Title	Compensation	Other	Related
Debbie Davis	DIRECTOR	\$0	\$0	\$0
Bill Featherstone	DIRECTOR	\$0	\$0	\$0
Adam Biossat	DIRECTOR	\$0	\$0	\$0
Jack Moyer	DIRECTOR	\$0	\$0	\$0
Fatima Vanzant	DIRECTOR	\$0	\$0	\$0
Megan Kirk	DIRECTOR	\$0	\$0	\$0
Jean Elderwind	TREASURER	\$0	\$0	\$0
Diane Murphy	CHAIRPERSON	\$0	\$0	\$0
Glenn Crenshaw	VICE CHAIRPERSON	\$0	\$0	\$0
Kathy Remenar	SECRETARY	\$0	\$0	\$0

Name	Title	Compensation	Other	Related
Debbie Davis	DIRECTOR	\$0	\$0	\$0
Bill Featherstone	DIRECTOR	\$0	\$0	\$0
Blake Lasater	DIRECTOR	\$0	\$0	\$0
Jack Moyer	DIRECTOR	\$0	\$0	\$0
Fatima Vanzant	DIRECTOR	\$0	\$0	\$0
Jean Elderwind	TREASURER	\$0	\$0	\$0
Diane Murphy	CHAIRPERSON	\$0	\$0	\$0
Glenn Crenshaw	VICE CHAIRPERSON	\$0	\$0	\$0
Kathy Remenar	SECRETARY	\$0	\$0	\$0

## **Paid Preparers**

FISCAL YEAR 2022

Firm Name	Firm EIN	Firm Address	Firm Phone
WINDLE & ASSOCIATES	71-0763938	PO BOX 212, Eureka Springs AR 72632 USA	479-253-9577

## **Paid Preparers**

FISCAL YEAR 2021

Firm Name	Firm EIN	Firm Address	Firm Phone
WINDLE & ASSOCIATES	710763938	PO BOX 212, Eureka Springs AR 72632	4792539577

### **Paid Preparers**

Firm Name	Firm EIN	Firm Address	Firm Phone
WINDLE & ASSOCIATES	710763938	PO BOX 212, Eureka Springs AR 72632	4792539577

the past three years?

#### **BOARD LEADERSHIP PRACTICES**

GuideStar worked with BoardSource, the national leader in nonprofit board leadership and governance, to create this section, which enables organizations and donors to transparently share information about essential board leadership practices.

Has the board conducted a formal, written self-assessment of its performance within

BOARD ORIENTATION & EDUCATION		
Does the board conduct a formal orientation for new board members and require all	Yes	
board members to sign a written agreement regarding their roles, responsibilities,		
and expectations?		
CEO OVERSIGHT		
Has the board conducted a formal, written assessment of the chief executive within	Yes	
the past year?		
ETHICS & TRANSPARENCY		
Have the board and senior staff reviewed the conflict-of-interest policy and	Yes	
completed and signed disclosure statements in the past year?		
BOARD COMPOSITION		
Does the board ensure an inclusive board member recruitment process that results	Yes	
in diversity of thought and leadership?		
BOARD PERFORMANCE		

No

### **Organizational Demographics**

Who works and leads organizations that serve our diverse communities? This organization has voluntarily shared information to answer this important question and to support sector-wide learning. GuideStar partnered on this section with CHANGE Philanthropy and Equity in the Center.

Lea	ade	ers	hip

The organization's leader identifies as:

No data

#### **Race & Ethnicity**

No data

#### **Gender Identity**

#### **Transgender Identity**

No data

#### **Sexual Orientation**

No data

#### Disability

No data.

We do not display staff or senior staff disability information for organizations with fewer than 15 staff.

www.guidestar.org

Equity Strategies Last Updated: 11/03/2021

Candid partnered with Equity in the Center - a project that works to shift mindsets, practices, and systems within the social sector to increase racial equity - to create this section. <u>Learn More</u>

#### Data

- ✓ We review compensation data across the organization (and by staff levels) to identify disparities by race.
- ✓ We ask team members to identify racial disparities in their programs and/or portfolios.
- ✓ We employ non-traditional ways of gathering feedback on programs and trainings, which may include interviews, roundtables, and external reviews with/by community stakeholders.

#### Policies and processes

- ✓ We use a vetting process to identify vendors and partners that share our commitment to race equity.
- ✓ We seek individuals from various race backgrounds for board and executive director/CEO positions within our organization.
- ✓ We have community representation at the board level, either on the board itself or through a community advisory board.
- ✓ We engage everyone, from the board to staff levels of the organization, in race equity work and ensure that individuals understand their roles in creating culture such that one's race identity has no influence on how they fare within the organization.

# Appendix

Key Documents	
IRS Forms 990	Z 2022 990
	Z <u>2021 990</u>
	Z <u>2020 990</u>
	Z <u>2019 990</u>
	Z 2018 990
IRS Forms 990T	Not Available
Audited Financial Statements	☑ 2021 Audited Financial Statement
Audited Financial Statements	<ul> <li>2021 Audited Financial Statement</li> <li>2020 Audited Financial Statement</li> </ul>
Audited Financial Statements	
Audited Financial Statements  Key Organization Documents	☑ 2020 Audited Financial Statement
	<ul> <li>☑ 2020 Audited Financial Statement</li> <li>☑ 2020 Audited Financial Statement</li> </ul>
	2020 Audited Financial Statement     2020 Audited Financial Statement     Annual Report

## GuideStar Charity Check

## Eureka Springs Community Center Foundation

PO Box 126

✓ Foundation Status Code: PC\*

Eureka Spgs, AR 72632

✓ Public charity described in section 509(a)(1) or (2)

#### IRS Publication 78 Details

IRS Pub 78 verified

Organization name

n name Location

Most recent IRS Publication 78

Eureka Springs Community Center Foundation

Eureka Spgs, AR March 2024

FIN

<u>Deductibility status description</u>

Verified with most recent Internal Revenue Bulletin

47-4843865 A public charity (50% deductibility limitation).

March 25, 2024

#### IRS Business Master File Details

IRS BMF

509(a)(1)

Organization name

Most recent IRS BMF

Reason for Non-Private Foundation Status

EUREKA SPRINGS COMMUNITY CENTER FOUNDATION

March 12 2024

Section 509(a)(1) organization as referred to in Section

170(b)(1)(A)(vi)

EIN 47-4843865 IRS subsection

This organization is a 501(c)(3) Public Charity

Ruling date 08/2015

This organization was not included in the Office of Foreign Assets Control Specially Designated Nationals (SDN) list.

On September 8, 2011, the IRS issued regulations which eliminated the advance ruling process for a section 501(c)(3) organization. Learn more

\* The Foundation Status Code is the code that foundations are required to provide for each grantee annually on part XV of Form 990PF. Note that this code cannot be derived in some cases (e.g., supporting organizations for which 'type' can't be determined).

<u>IRS Revenue Procedure 2011-33</u> allows grantors to rely on third-party resources, such as GuideStar Charity Check, to obtain required Business Master File (BMF) data concerning a potential grantee's public charity classification under section 509 (a) (1), (2) or (3).

#### GuideStar Charity Check Data Sources

-GuideStar acquires all IRS data directly from the Internal Revenue Service.

-<u>IRS Publication 78 (Cumulative List of Organizations)</u> lists organizations that have been recognized by the Internal Revenue Service as eligible to receive tax-deductible contributions.

- -The <u>IRS Internal Revenue Bulletin</u> (IRB) lists changes in charitable status since the last Publication 78 release. Between the release of IRS Publication 78 and the subsequent IRS Internal Revenue Bulletin, the IRB date will reflect the most recent release date of IRS Publication 78.
- -The <u>IRS Business Master File</u> lists approximately 1.7 million nonprofits registered with the IRS as tax-exempt organizations.
- -The I<u>RS Automatic Revocation of Exemption List</u> contains organizations that have had their federal tax-exempt status automatically revoked for failing to file an annual return or notice with the IRS for three consecutive years
- -The Foundation Status Code is a value derived by mapping the codes found on the <u>990PF filing instructions</u> to the corresponding codes in the IRS BMF. Note that not all codes are able to be mapped due to insufficient data.
- -The Office of Foreign Assets Control (OFAC) <u>Specially Designated Nationals (SDN) list</u> organizations that are owned or controlled by targeted individuals, groups, and entitles, such as terrorists or narcotics traffickers. Their assets are blocked and U.S. persons are generally prohibited from dealing with them.