African Institute for Development Policy Research and Dialogue

aka African Institute for Development Policy

Nairobi, --

https://www.afidep.org/

(254)204-343

MISSION

African Institute for Development Policy (AFIDEP) is a pan-African non-profit research and policy that promotes and supports governments to use credible evidence in policy and programme decision-making to accelerate the achievements of the Sustainable Development Goals, the African Union's Agenda 2063, and national development goals in African countries. AFIDEP believes that the sustained use of evidence in decision-making at different levels of governance - community to national and regional levels - will result in better investments, more effective service provision, increased access to and use of services, and ultimately better development outcomes. AFIDEP has six priority areas - population dynamics, health, environment and climate change, governance, gender equality and education.

EIN
98-1273658

RULING YEAR
2016

IRS SUBSECTION
501(c)(3) Public Charity

FOUNDING YEAR
2010

MAIN ADDRESS
6th Floor (Block A), Westcom Point Building, Mahiga Mairu Avenue, off Waiyaki Way, P.O. Box 14688-00800, Westlands, Nairobi, Kenya 3rd Floor, Public Service Pension Fund Building, Plot 13/41, Presidential Way, P.O Box 31024, City Centre, Lilongwe 3, Malawi Nairobi, -- 00800

AFFILIATION TYPE
Independent Organization

EXECUTIVE DIRECTOR
Eliya Zulu

BOARD CHAIR
Elizabeth Lule

SUBJECT AREA
Education

Environment

Reproductive health care

Population studies

International development

NTEE Code
International Development, Relief Services (Q30)

CONTACT
Dr Eliya Zulu, Executive Director
eliya.zulu@afidep.org
PROGRAMS

   Population(s) served: Ethnic and racial groups, Religious groups

2. Advance Domestic Health Financing
   Population(s) served:

3. Exemplars in Adolescent Sexual and Reproductive Health (ASHER)
   Population(s) served:

4. Heightening Institutional Capacity for Government Use of Health Research
   Population(s) served:

5. Africa Integrity Indicators
   Population(s) served:

6. Making the Case for Planetary Health in Sub-Saharan Africa
   Population(s) served:

7. Womens Economic Empowerment
   Population(s) served:

8. Learning together to advance Evidence and Equity in Policymaking for achieving the SDGs
   Population(s) served:

POPULATIONS SERVED

1. Ethnic and racial groups
2. Religious groups
Programs & Results

PROGRAMS

Source: Self-Reported by Organization, March 2024

Building Capacity for Integrated FP/RH and Population, Environment and Development Action

Population(s) Served: n/a

Building Capacity for Integrated Family planning (FP) and Reproductive Health (RH) and Population, Environment and Development (PED) Action (BUILD) is a global program designed to leverage the interconnectedness of Population, Environment and Development to spur strong political commitment, sustained financial resources, and accountability for voluntary family planning and reproductive health in low- and middle-income countries (LMICs). The five-year USAID-funded programme is using a hub-and-spoke model, BUILD works in four countries in Africa and Asia: Cte dIvoire (West Africa), Kenya (East Africa), Malawi (Southern Africa), and the Philippines (South East Asia). The project will also be implemented in (scaled up to) other USAID FP/RH priority countries and Ouagadougou Partnership countries where the USAID missions provide field support for proposed activities.

Advance Domestic Health Financing

Population(s) Served: n/a

The Gates Foundation–funded three-year (2022–2025) programme seeks to contribute to increasing domestic investments in health and promoting efficient utilisation of health budgets, with a focus on primary healthcare, girls’ and women’s health in Africa. AFIDEP is partnering with the Partners in Population and Development Africa Regional Office (PPD ARO).

Exemplars in Adolescent Sexual and Reproductive Health (ASHER)

Population(s) Served: n/a

The Exemplars in Adolescent Sexual and Reproductive Health (ASHER) project is a two-year (2022–2024) Gates Ventures–funded project that seeks to identify low- and middle-income countries (LMICs) that have made exemplary progress in reducing adolescent fertility rates. This work will provide evidence of impactful adolescent sexual and reproductive health (ASRH) interventions and provide lessons to other LMICs on how they can implement similar interventions in their countries to reduce adolescent fertility rates.

Heightening Institutional Capacity for Government Use of Health Research

Population(s) Served: n/a

Heightening Institutional Capacity for Government use of Health Research (HIGHRes) project was implemented in Kenya, Malawi and Uganda between 2019 and 2022 and funded by WHO/Wellcome Trust. AFIDEP was the lead for this multi–country project whose aim was to strengthen institutional capacities in the ministries of health (MoH) in Kenya, Malawi, and Uganda to enable the routine use of evidence in decision-making. In Kenya, a training beneficiary’s rapid synthesis informed the Breast Cancer Screening Guidelines 2021–2025, and in Malawi, the MoH integrated evidence-informed decision-making (EIDM) principles, practices and activities in the country’s Health Research Policy and Health Research Strategic Plan 2021–2025. AFIDEP also supported embed an EIDM training curriculum at the Kenya Medical Research Institute (KEMRI) and the Kamuzu University of Health Sciences. The Institute also supported KEMRI to establish Cochrane Kenya and consequently enhanced knowledge translation capacity.

Africa Integrity Indicators

Population(s) Served: n/a

The Africa Integrity Indicators (AII) is a research project initiated by Global Integrity in 2012 in collaboration with the Mo Ibrahim Foundation. AFIDEP is taking over the project from Global Integrity. AII focuses on African governance in practice, examining how policies are implemented to support governments, citizens, and civil society and assessing key social, economic, political, and anti-corruption mechanisms at the national level across all 54 countries of the African continent. The projects interventions are further guided by two specific objectives namely: To generate quality, comprehensive, and timely governance indicators on social, economic, political, and anti-corruption mechanisms to lay bare the status of policy implementation in regard to transparency and accountability, and social development, and to stimulate actions that address persisting governance challenges in Africa.

Making the Case for Planetary Health in Sub-Saharan Africa

Population(s) Served: n/a

Making the Case for Planetary Health in Sub-Saharan Africa is aimed at developing and testing policy options that have the potential to deliver generalisable and transferable lessons for improving the local environment, global environmental sustainability and population health. The 2021–2023 project is helping fill the evidence gap around ground-truthed interactions between climate change and health in Africa, generating a greater understanding of cross-sectoral policy solutions that address the health impacts of climate change that also have climate co-benefits, capitalising on win–win opportunities, and building bridges between the health and climate research and policy communities in Africa around shared evidence and policy goals. The project is being
implemented in partnership with the London School of Hygiene and Tropical Medicine and the Government of Kenya.

### Womens Economic Empowerment

**Population(s) Served: n/a**

Women's Economic Empowerment (WEE) project is conducting evidence synthesis, promoting the uptake of evidence-based macro-level policy solutions, and strengthening evidence-driven advocacy for gender-responsive macroeconomic policymaking and implementation. The 18-month project (2023–2024) is funded by the William and Flora Hewlett Foundation.

### Learning together to advance Evidence and Equity in Policymaking for achieving the SDGs

**Population(s) Served: n/a**

AFIDEP is leading the three-year (2023–2025) IDRC-funded Learning together to advance Evidence and Equity in Policymaking for achieving the SDGs (LEEPS) Anglophone Hub. LEEPS aims to advance evidence and equity in policy-making in Anglophone Africa. The Hub will work collaboratively with other institutions to strengthen national and regional evidence-informed policy-making ecosystems and strengthen individual organisations driving evidence-informed policies in countries, with the ultimate aim of improving decision-making with evidence.
RESULTS

**Number of students who demonstrate writing ability**

Population(s) Served: No target populations selected


**Number of members from priority population attending training**

Population(s) Served: No target populations selected


**Number of publications identifying sector best practices**

Population(s) Served: No target populations selected

Related program:

Notes: Number of peer-reviewed publications in reputable scientific journals.

**Number of free participants on field trips**

Population(s) Served: No target populations selected


**Number of African government departments supported with capacity development**

Population(s) Served: No target populations selected

Related program:

Notes: The indicator is linked to AFIDEP's strategic objective 1 - to strengthen the capacity for evidence use in decision-making.

More results from this organization’s programs
CHARTING IMPACT

What is the organization aiming to accomplish?

AFIDEP promotes and supports governments to use credible evidence in policy and programme decisions to accelerate the achievements of the Sustainable Development Goals (SDGs), the African Union’s Agenda 2063, and national development goals in African countries. The Institute believes that the sustained use of evidence in decision-making at different levels of governance (community to national and regional levels) will result in better investments, more effective service provision, increased access to and use of services, and ultimately better development outcomes. AFIDEP’s work focuses on accelerating the achievement of the SDGs in six priority areas: population dynamics and demographic dividend, health and wellbeing, environment and climate change, governance and accountability, gender equality and education and skills development.

What are the organization's key strategies for making this happen?

AFIDEP employs strategies to achieve its goals. These include:
1. Strengthening individual and institutional capacity to use evidence and enabling networking among key actors in the evidence-informed decision-making (EIDM) community of practice
2. Generating and providing evidence that governments need for decision-making
3. Conducting advocacy and providing technical assistance to promote evidence uptake in decision-making
4. Elevating African voices in national and global discourses

AFIDEP’s approaches include:
1. Synthesis and translation of evidence: AFIDEP has deep expertise in conducting systematic reviews and rapid synthesis of evidence, reviewing policy documents, and studying programme environments to identify opportunities where evidence can be used to improve the quality and reach of public services, especially to under-served populations
2. Research: The Institute’s research addresses or anticipates specific policy questions. AFIDEP conducts secondary analysis of data on the SDGs, to understand patterns and trends and compare and contrast with progress across the African continent. The Institute also contributes evidence to discourses on topical issues through research publications, discussion papers, and conference presentations.
3. Provides technical assistance to enable local, national, and regional governments to integrate various issues in their development plans and budgeting processes and to manage programme implementation and performance. AFIDEP supports governments to conduct policy reviews, analyses of existing surveys, census, and administrative data, scenario building and forecasting.
4. Brings evidence directly to decision-makers in clear, usable formats: AFIDEP provides direct technical assistance in the use of evidence to government teams that design policies, strategies and intervention programmes.
5. Connects researchers and decision-makers: AFIDEP works hand-in-hand with decision-makers at sub-national, national and regional levels, enabling them to understand their evidence gaps and communicate the same to researchers to ensure that they produce evidence that meets these needs
6. Building EIDM expertise across the continent – AFIDE trains policymakers to strengthen EIDM leadership and skills. AFIDEP also strengthens the capacity and skills of researchers and knowledge translators in effective engagement with policymakers
7. Partnerships: To multiply our impact, AFIDEP partners with diverse stakeholders – knowledge experts, researchers, development partners, CSOs, NGOs, ecumenical bodies/FBOs, the private sector and the media
8. Strengthening the African voice in global development discourse – AFIDEP uses analyses and experience gained from working with decision-makers in Africa to inform the policies of the international development community and their investments in Africa to ensure that their priorities for the continent take the perspectives of African professionals into account

What are the organization's capabilities for doing this?

AFIDEP capabilities include:
1. Tried and tested approaches supporting African governments entrench a culture of evidence-informed decision-making by ensuring that decision-makers have access to and can use timely, relevant, robust, comprehensive, and accessible evidence
2. A portfolio of over 40 impactful multi-country, multi-region, multi-partner research, advocacy, and capacity-building programmes in more than 20 countries in Africa to leverage
3. A core staff of 78 members with diverse multi-disciplinary expertise in demography, statistics, public health, economics, governance, anthropology, environment and climate change, science communications, monitoring and evaluation, strategy, finance, administration and operations. The team has 18 PhDs with extensive experience in qualitative, quantitative, and implementation research, evidence synthesis, and translation and stimulating its use sub-nationally, nationally, regionally, and globally.

4. An international Board of Directors comprised of a multi-disciplinary team of distinguished experts who provide strategic guidance and institutional oversight.

5. Two strategically located hub country offices from which the Institute deploys programming across Africa.

6. Existing partnerships with key policymakers and other stakeholders in Africa and globally.

What have and haven’t they accomplished so far?

In the period 2020–2023 AFIDEP:


2. The Malawi Government granted the Institute a landmark diplomatic status.

3. Brand grew. The Institute garnered good attention and interest from policymakers, researchers, research institutions, civil society, the media, and other development actors, and its directors are on regional and global development boards/panels and are invited to give keynote addresses / present at high-level development convenings across the world.

4. Received the 2023 United Nations Population Award, the highest award that individuals or institutions receive from the UN annually in recognition of outstanding contributions addressing population and sexual reproductive health challenges and was a finalist for the 2020 ONE Award.

5. Expanded geographic footprint into the Democratic Republic of Congo, Burkina Faso, Cote d’Ivoire, Ethiopia, Rwanda, Niger, Nigeria, Ghana, the Philippines and India.

6. Staff numbers grew, and the team became more diverse, with staff from 10 nationalities, of whom 17 staff have PhDs.
## Financials

**FISCAL YEAR START:** 01/01  
**FISCAL YEAR END:** 12/31  
✓ Financials audited by an independent accountant

### Financials Quick View

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenue, gains, and other support per audited financial statements</td>
<td>$7,445,719</td>
</tr>
<tr>
<td>Total expenses and losses per audited financial statements</td>
<td>$7,380,290</td>
</tr>
<tr>
<td>Surpluses in last 5 years</td>
<td>4</td>
</tr>
<tr>
<td>Negative Net Assets in past 5 years</td>
<td>0</td>
</tr>
</tbody>
</table>

## Financial Trends Analysis

### Business Model Indicators

#### Profitability

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted surplus (deficit) before depreciation</td>
<td>$385,681</td>
<td>-$116,793</td>
<td>$245,874</td>
<td>$259,851</td>
<td>$143,608</td>
</tr>
<tr>
<td>As a % of expenses</td>
<td>15.2%</td>
<td>-3.7%</td>
<td>7.2%</td>
<td>5.1%</td>
<td>2.0%</td>
</tr>
<tr>
<td>Unrestricted surplus (deficit) after depreciation</td>
<td>$342,934</td>
<td>-$193,517</td>
<td>$203,162</td>
<td>$191,095</td>
<td>$65,429</td>
</tr>
<tr>
<td>As a % of expenses</td>
<td>13.3%</td>
<td>-6.1%</td>
<td>5.9%</td>
<td>3.7%</td>
<td>0.9%</td>
</tr>
</tbody>
</table>

#### Revenue Composition

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenue (unrestricted &amp; restricted)</td>
<td>$3,012,016</td>
<td>$2,973,713</td>
<td>$3,707,236</td>
<td>$5,396,387</td>
<td>$7,445,719</td>
</tr>
<tr>
<td>Total revenue, % change over prior year</td>
<td>60.2%</td>
<td>-1.3%</td>
<td>24.7%</td>
<td>45.6%</td>
<td>38.0%</td>
</tr>
<tr>
<td>Program services revenue</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Membership dues</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Investment income</td>
<td>0.4%</td>
<td>0.2%</td>
<td>0.3%</td>
<td>0.5%</td>
<td>0.7%</td>
</tr>
<tr>
<td>Government grants</td>
<td>36.3%</td>
<td>34.0%</td>
<td>41.6%</td>
<td>39.1%</td>
<td>29.1%</td>
</tr>
<tr>
<td>All other grants and contributions</td>
<td>63.4%</td>
<td>64.5%</td>
<td>55.7%</td>
<td>58.9%</td>
<td>68.2%</td>
</tr>
<tr>
<td>Other revenue</td>
<td>0.0%</td>
<td>1.3%</td>
<td>2.4%</td>
<td>1.5%</td>
<td>2.0%</td>
</tr>
</tbody>
</table>

#### Expense Composition

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total expenses before depreciation</td>
<td>$2,545,363</td>
<td>$3,120,839</td>
<td>$3,411,060</td>
<td>$5,136,536</td>
<td>$7,302,111</td>
</tr>
<tr>
<td>Total expenses, % change over prior year</td>
<td>27.4%</td>
<td>22.6%</td>
<td>9.3%</td>
<td>50.6%</td>
<td>42.2%</td>
</tr>
<tr>
<td>Personnel</td>
<td>54.9%</td>
<td>51.2%</td>
<td>51.8%</td>
<td>45.1%</td>
<td>40.5%</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>1.4%</td>
<td>3.6%</td>
<td>0.4%</td>
<td>1.9%</td>
<td>1.3%</td>
</tr>
<tr>
<td>Occupancy</td>
<td>5.1%</td>
<td>4.1%</td>
<td>4.5%</td>
<td>3.7%</td>
<td>3.1%</td>
</tr>
<tr>
<td>Interest</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Pass-Through</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>All other expenses</td>
<td>38.7%</td>
<td>41.1%</td>
<td>43.3%</td>
<td>49.2%</td>
<td>55.2%</td>
</tr>
</tbody>
</table>
Financial Trends Analysis, continued

Moving Toward Full Cost Coverage

<table>
<thead>
<tr>
<th>Full Cost Components (estimated)</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Expenses (after depreciation)</td>
<td>$2,588,110</td>
<td>$3,197,563</td>
<td>$3,453,772</td>
<td>$5,205,292</td>
<td>$7,380,290</td>
</tr>
<tr>
<td>One Month of Savings</td>
<td>$212,114</td>
<td>$260,070</td>
<td>$284,255</td>
<td>$428,045</td>
<td>$608,509</td>
</tr>
<tr>
<td>Debt Principal Repayment</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Fixed Asset Additions</td>
<td>$50,183</td>
<td>$0</td>
<td>$0</td>
<td>$136,666</td>
<td>$271,637</td>
</tr>
<tr>
<td>Total Full Costs (estimated)</td>
<td>$2,850,407</td>
<td>$3,457,633</td>
<td>$3,738,027</td>
<td>$5,770,003</td>
<td>$8,260,436</td>
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</tbody>
</table>

Capital Structure Indicators

<table>
<thead>
<tr>
<th>Liquidity</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Months of cash</td>
<td>5.5</td>
<td>1.7</td>
<td>9.0</td>
<td>7.3</td>
<td>4.2</td>
</tr>
<tr>
<td>Months of cash and investments</td>
<td>5.5</td>
<td>1.7</td>
<td>9.0</td>
<td>7.3</td>
<td>4.2</td>
</tr>
<tr>
<td>Months of estimated liquid unrestricted net assets</td>
<td>2.1</td>
<td>1.2</td>
<td>1.9</td>
<td>1.6</td>
<td>0.9</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Balance Sheet Composition</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$1,163,068</td>
<td>$438,841</td>
<td>$2,560,182</td>
<td>$3,104,304</td>
<td>$2,569,863</td>
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<tr>
<td>Investments</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Receivables</td>
<td>$167,572</td>
<td>$523,679</td>
<td>$898,961</td>
<td>$1,585,156</td>
<td>$2,043,814</td>
</tr>
<tr>
<td>Gross land, buildings, and equipment (LBE)</td>
<td>$297,079</td>
<td>$323,757</td>
<td>$318,113</td>
<td>$460,204</td>
<td>$724,678</td>
</tr>
<tr>
<td>Accumulated depreciation (% of LBE)</td>
<td>35.3%</td>
<td>56.6%</td>
<td>66.6%</td>
<td>62.1%</td>
<td>49.3%</td>
</tr>
<tr>
<td>Liabilities (as % of LBE)</td>
<td>57.6%</td>
<td>59.0%</td>
<td>81.6%</td>
<td>82.6%</td>
<td>81.7%</td>
</tr>
<tr>
<td>Unrestricted net assets</td>
<td>$645,659</td>
<td>$452,142</td>
<td>$655,304</td>
<td>$846,399</td>
<td>$911,828</td>
</tr>
<tr>
<td>Temporarily restricted net assets</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Permanently restricted net assets</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Total restricted net assets</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Total net assets</td>
<td>$645,659</td>
<td>$452,142</td>
<td>$655,304</td>
<td>$846,399</td>
<td>$911,828</td>
</tr>
</tbody>
</table>

Key Data Checks

<table>
<thead>
<tr>
<th>Material Data Errors</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
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<tbody>
<tr>
<td>No</td>
<td>No</td>
<td>No</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
</tbody>
</table>

Note: This issue is relevant to a small number of organizations: The nonprofit subject(s) of this report may have affiliates. The Form 990 data may not include information about any or all potential affiliates. If an organization does have affiliates and these affiliates have substantial financial activity, the financial data in this report may not present a comprehensive picture of the nonprofit's financial condition. Please consult the 990s of any potentially related affiliates for additional information.

- Formulas for key metrics
- Key Revenue & Expense Data from Form 990
- Key Balance Sheet Data from Form 990