DEAR FRIENDS:

IT IS MY GREAT PLEASURE TO PRESENT TO YOU THE 2013 ACTION AGAINST HUNGER ANNUAL REPORT, WHICH REFLECTS A RECORD-BREAKING YEAR FOR OUR GLOBAL NETWORK.

Action Against Hunger was able to dramatically increase the number of people we helped in 2013, due to our expertise on the ground, our local and international credibility, and our strong network of partners. This accomplishment is all the more remarkable in a year that was rife with unprecedented humanitarian crises that included the conflict in Syria as well as Typhoon Haiyan in the Philippines.

Looking beyond 2013, several targets set in our 2010-2015 International Strategic Plan have already been met and surpassed. However, we are constantly and systematically evaluating our performance against best practices and strive to be an early adopter of innovative solutions to fight malnutrition and increase the effectiveness of our work in the field.

We are uniquely positioned for sustainable impact in a number of contexts because of our cross-sectional approach. We will continue to build upon our success by collaborating with some of the most influential forces in the public and private sector, saving the lives of severely malnourished children and helping vulnerable communities become self-sufficient.

Our work over the past 35 years has shown that malnutrition is predictable, preventable, and affordably treatable. With your support, we can end childhood death by malnutrition in our lifetime. Thank you for uniting with us to create a world without hunger.

Sincerely,

RAYMOND DEBBANE
Chairman of the Board

OUR WORK OVER THE PAST 35 YEARS HAS SHOWN THAT MALNUTRITION IS PREDICTABLE, PREVENTABLE, AND AFFORDABLY TREATABLE. WITH YOUR SUPPORT, WE CAN END CHILDHOOD DEATH BY MALNUTRITION IN OUR LIFETIME.
DEAR FRIENDS,

AS THE NEW CEO OF ACTION AGAINST HUNGER-USA AS OF SUMMER 2014, I AM HUMBLED BUT VERY ENERGIZED AT THE PROSPECT OF WORKING WITH ALL OF YOU—OUR GENEROUS SUPPORTERS, DEDICATED TEAM MEMBERS, AND FRIENDS — WHO SHARE IN OUR DETERMINATION TO RESCUE THE WORLD’S MOST VULNERABLE CHILDREN FROM THE TRAGEDY OF MALNUTRITION.

As I begin my new role, I’d like to take a moment to thank Nan Dale for her leadership and service during her tenure as CEO. I also want to reflect upon the services we provided to a record nine million people this past year. We reached more than two million people with food security and livelihoods programs and 3.5 million people with our water, sanitation, and hygiene programs. Nearly 375,000 people, 92% of whom were children under the age of five, who were suffering from acute malnutrition were treated.

Over the last year, we also responded to three major humanitarian emergencies — conflict in Syria, the devastating typhoon in the Philippines, and violence in the Central African Republic — nearly doubling the services we provide.

Moving forward, we will continue to collaborate with forward-looking organizations and universities to create deeper initiatives to meet our goal to end hunger, including the development of advanced malnutrition assessment tools, or water purification formulas, that transform drinking or cooking water from tainted to clean.

Today we are envisioning technologies such as aerial detection devices that can identify and monitor sources of safe water, crops, and livestock to help us direct these resources to the people who need them, and begin to design solutions for their long-term access.

We have much to do to fight malnutrition but, with your support, I am confident that we can defeat it. Thank you for standing with us — and making a lasting difference in the lives of a generation of children.

Sincerely,

ANDREA TAMBURINI
CEO, Action Against Hunger - USA
Action Against Hunger has been on the frontlines throughout 2013, providing lifesaving assistance while restoring dignity, independence and self-sufficiency to millions of people in more than 40 countries. Here’s a glimpse of what we’ve accomplished in 2013.

**ACF International Program Countries**

**Select Country Program Highlights**

**A GUIDE TO OUR PROGRAMS:**

### Nutrition
Diagnosing, treating and preventing deadly malnutrition.

### Food Security and Livelihoods
Tackling the root causes of hunger: problems of production, access, and income.

### Water, Sanitation and Hygiene
Providing access to clean water and promoting safe sanitation and hygiene practices.

### Emergency Response
Delivering lifesaving solutions during conflicts, severe food crises, or natural disasters.
PAKISTAN: 106,146 livelihoods restored

UGANDA: 206,868 livelihoods restored

MADAGASCAR: 388,548 people received water services

PHILIPPINES: 650,000 typhoon-affected people assisted

ACF INTERNATIONAL
OUR IMPACT WORLDWIDE

Total People Served in 2013: 9 million*

- **3.5 million**
  - People treated for malnutrition and illness

- **3.5 million**
  - People accessed safe water and sanitation

- **2 million**
  - People gained economic self-sufficiency

*Total number counts those we help through multiple programs as one beneficiary. Some beneficiaries participate in multiple programs.
Scaling Up Support in

NIGERIA

Though Nigeria has the second largest economy in Africa, it also has one of the highest numbers of severely malnourished children in the world. Action Against Hunger is supporting national agencies and local communities as they build capacity to treat deadly malnutrition. In 2013, Action Against Hunger expanded its efforts, providing nutritional support for more than two million people while helping more than 100,000 people access lifesaving care; providing nearly 21,000 people with access to safe water and sanitation; and implementing an innovative cash grant initiative to assist 60,000 vulnerable households over the next five years.

Child Malnutrition*: 24.2%

People Served in 2013: 2,388,559

- 2,367,602 People received nutritional support
- 20,957 People accessed safe water and sanitation

*Child malnutrition rates based on UNICEF statistics: underweight, moderate and severe, 2008-2012
Creating Sustainable Solutions in

D.R. CONGO

A nation reeling from decades of conflict, the Democratic Republic of the Congo experiences routine outbreaks of severe malnutrition that threaten tens of thousands of lives. Action Against Hunger has worked in D.R. Congo since 1997 to treat and prevent malnutrition, and strengthen the country’s capacity to tackle hunger. In 2013, Action Against Hunger continued its efforts, treating more than 37,000 malnourished people while helping nearly 95,000 people access lifesaving care; providing more than 283,000 people with access to clean water and sanitation; and helping nearly 98,000 people regain their self-sufficiency.

Child Malnutrition: 24.2%

People Served in 2013: 513,685

- 132,435 People received nutritional support
- 283,390 People accessed safe water and sanitation
- 97,860 People gained economic self-sufficiency
Treating Rampant Malnutrition in Pakistan

In Pakistan, unstable economic political and economic forces as well as recurring natural disasters contribute to rampant chronic and acute malnutrition, widespread food insecurity, and lack of access to clean water. Action Against Hunger responds to emergencies while addressing root causes of hunger. In 2013 alone, Action Against Hunger treated more than 90,000 malnourished people while helping another 311,000 people access lifesaving care; provided more than 150,000 people with access to clean water and sanitation; and helped more than 106,000 people regain their self-sufficiency.

Child Malnutrition: 31.5%

People Served in 2013: 437,032

- 180,215 People received nutrition and health support
- 150,671 People accessed safe water and sanitation
- 106,146 People gained economic self-sufficiency
Serving Vulnerable Populations in
SOUTH SUDAN

For more than twenty years, Action Against Hunger has worked with vulnerable populations in Sudan’s South. After claiming independence in 2011, the Republic of South Sudan faced both emergency situations and long-term development challenges. In December 2013, political instability and conflict caused the already dire humanitarian situation to deteriorate further. In 2013, Action Against Hunger treated more than 33,000 severely malnourished people; provided nearly 190,000 people with access to clean water and sanitation; and helped more than 80,200 people improve their livelihoods.

Child Malnutrition**: 28%

People Served in 2013: 305,812

- 36,304 People received nutritional support
- 189,268 People accessed safe water and sanitation
- 80,240 People gained economic self-sufficiency

**South Sudan malnutrition rate based on UNICEF annual underweight figure, 2013
# STATEMENT OF FINANCIAL POSITION

## ASSETS

<table>
<thead>
<tr>
<th>Current Assets</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Headquarters</td>
<td>$4,190,942</td>
<td>$2,810,488</td>
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<tr>
<td>Field Offices</td>
<td>$998,242</td>
<td>$1,276,043</td>
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<tr>
<td>Total Cash and Cash Equivalents</td>
<td>$5,189,184</td>
<td>$4,086,531</td>
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<tr>
<td>Grants Receivable</td>
<td>$32,348,127</td>
<td>$27,865,777</td>
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<tr>
<td>Travel Advances and Other Receivables</td>
<td>$2,012,613</td>
<td>$1,733,949</td>
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<tr>
<td>Prepaid Expenses</td>
<td>$168,397</td>
<td>$76,252</td>
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<td>Program Advances to Network</td>
<td>$75,694</td>
<td>$1,007,844</td>
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<tr>
<td>Total Current Assets</td>
<td>$39,794,015</td>
<td>$34,770,353</td>
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<tr>
<td>Furniture, Equipment, Vehicles and Leasehold Improvements, Net</td>
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<tr>
<td>Grants Receivable, net of current portion</td>
<td>$23,386,021</td>
<td>$9,887,069</td>
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<tr>
<td>Deposits</td>
<td>$61,922</td>
<td>$61,463</td>
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<tr>
<td>Total Other Assets</td>
<td>$23,447,943</td>
<td>$9,948,532</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$63,408,711</strong></td>
<td><strong>$45,054,123</strong></td>
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</tbody>
</table>

## LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Current Liabilities</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$2,295,394</td>
<td>$1,655,839</td>
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<tr>
<td>Provision for Unanticipated Losses</td>
<td>$400,000</td>
<td>$647,745</td>
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<td>Due to Network</td>
<td>$1,622,978</td>
<td>$1,422,926</td>
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<td><strong>Total Current Liabilities</strong></td>
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<td>$3,726,510</td>
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<td><strong>Net Assets</strong></td>
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<tr>
<td>Unrestricted:</td>
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<tr>
<td>Undesignated</td>
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<td>$2,904,122</td>
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<tr>
<td>Designated</td>
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<td>$203,00</td>
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<tr>
<td><strong>Total Unrestricted Net Assets</strong></td>
<td>$3,336,426</td>
<td>$3,107,122</td>
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<tr>
<td>Temporarily Restricted</td>
<td>$55,753,913</td>
<td>$38,220,491</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td>$59,090,339</td>
<td>$41,327,613</td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$63,408,711</strong></td>
<td><strong>$45,054,123</strong></td>
</tr>
</tbody>
</table>

## STATEMENT OF ACTIVITIES

## REVENUE

### Revenue and Support

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<tr>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$4,946,440</td>
<td>$712,649</td>
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<td>Grants:</td>
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<tr>
<td>U.S. Government</td>
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<td>$1,742,324</td>
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<tr>
<td>Non-U.S. Government</td>
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<td>$66,268,710</td>
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<tr>
<td>In-Kind Contributions</td>
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<td>$3,148,731</td>
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<tr>
<td>Interest</td>
<td>$481</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>$565,555</td>
<td>$5,086</td>
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<tr>
<td>Net assets released from donor restrictions</td>
<td>$48,276,301 (48,276,301)</td>
<td>——</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$56,937,508</td>
<td>$20,452,468</td>
</tr>
</tbody>
</table>
**TOTAL EXPENSES FOR 2013**

**TOTAL EXPENSES:** $56,727,747

**92%** PROGRAMS
- Program implementation • support service • technical oversight • monitoring & evaluation

**5%** MANAGEMENT & GENERAL
- Payroll • rent & utilities • office equipment & supplies • professional services & fees

**3%** FUNDRAISING
- Private donor solicitation • engagement & cultivation • outreach & marketing • printing & postage

**How We Used Our Resources**

85% Program Services: $48,536,304 (see graph below for details)

6% Program Support: $3,425,899

5% Management and General: $2,617,878

3% Fundraising: $1,583,901

1% In-Kind Administrative and Creative Services: $563,765

**Where We Used Our Resources**

25% D.R. Congo: $12,243,993

21% Pakistan: $10,293,940

15% South Sudan: $7,132,135

10% Kenya: $4,981,804

9% Uganda: $4,494,316

5% Other ACF Country Programs: $2,661,022

9% Nigeria: $4,261,770

5% Other Field Strategic Programs*: $2,467,324

*Includes Cambodia mission: $47,234

*$2,914,334 comes from private sources.

For more information: www.actionagainsthunger.org/financials
Action Against Hunger saves the lives of severely malnourished children while helping vulnerable communities become self-sufficient. Action Against Hunger-USA is a member of ACF International, whose humanitarian programs directly assisted some nine million people in 2013, along with countless others through capacity building programs in collaboration with government ministries. Committed to principled humanitarian efforts, Action Against Hunger is a recognized leader in the fight against childhood malnutrition.

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ACF’s four-star rating is a distinction only 2% of NGOs achieve.

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PHILANTHROPEDIA
ACF was named a “Top Nonprofit” in emergency response.

Cover photo: ACF-Pakistan, courtesy Blackbox Sounds