First official visit by the First Lady Michelle Obama to a community agency

2009 Annual Report

Saving Lives, Creating Stronger Communities, One Family at a Time
Dear Friends,

It was truly a privilege to host the First Lady within a month of the inauguration for her first official community visit. This once-in-a-lifetime moment was filled with much laughter, some anxiety, and most of all, an abundance of hope and gratitude. It is not a coincidence that all of the seniors in the Teen Program who were present for the First Lady’s visit are now attending college. The positive impact that the First Lady had on those of us who met her was extraordinary, and her empathy and sincerity have created a permanent mark on our teens, board, and staff members who had the opportunity to interact with her on that chilly February afternoon.

While the First Lady’s visit stirred great hope and confidence in our work, for the first time in our 21 years of service we experienced a significant deficit. As the financial market plummeted, Mary’s Center experienced an unprecedented number of clients in all of our programs. In the medical clinic, we began to see people who had lost their jobs and were uninsured for the first time in their lives. In the social services department, individuals were walking through our doors having lost their homes and jobs. Families were desperately seeking comfort along with immediate and concrete assistance. Demand for services from our Family Literacy Program also increased, but unfortunately we were forced to turn away as many individuals as we accepted into the program. In summary, the need in all of our programs essentially tripled while the revenues fell far behind our 2008 resources.

Throughout 2009, our quality of care improved as the dedicated and compassionate providers in all of Mary’s Center’s programs worked diligently to continue providing the personable care that is the hallmark of Mary’s Center in the community. Our friends also recognized our need and remained faithful to us, giving slightly less than in prior years, and yet taking the time to compose beautiful notes of encouragement. Your words of support along with your willingness to give financially during these most difficult times nourished and enhanced our leadership team, allowing us to halt any loss of
jobs or programs during the worst crisis in Mary’s Center’s history.

We are forever grateful to each one of you and want you to know that collectively you contributed profoundly to the stability of our economy by keeping over two hundred individuals employed, who in turn provided the necessary refuge to thousands of families who had lost hope and even their own ability to stay alive.

Our friends are truly the unsung heroes of this region and this nation; they go about their daily work not expecting any recognition and yet appreciating that their contribution can leave a legacy and change the life of an individual forever. Because of you, one neglected child can find Mary’s Center, and with our help, grow up to be a successful adult who perpetuates the circle-of-giving to create stronger communities, one family at a time.

Maria S. Gomez, RN, MPH
President and CEO

Mary MacPherson
Chair, Board of Directors
Achievements in 2009

First Lady Michelle Obama made Mary's Center her first official visit to a non-profit organization.

Mary’s Center celebrated the first anniversary of its Maryland site, having served nearly 2,000 participants.

Maria Gomez, President and CEO, received the Caritas Award from Dialogue on Diversity for her leadership and contribution as an entrepreneur in the nonprofit sector.

Maria Gomez, President and CEO, received Washington Business Journal Minority Leaders Award for her outstanding performance as a leader.
Maria Gomez, President and CEO, was selected by DC Congresswoman Eleanor Holmes Norton as one of the 12 most prominent DC leaders to join her new Congressional Latino Community Council.

Mary’s Center’s Adult Education Instructor Karen Hertzler was one of the finalists for the Toyota Family Literacy Teacher of the Year Award.

DC Mayor Adrian Fenty attended the groundbreaking of Mary’s Center’s future home in Ward 4 that will serve more than 11,000 underserved DC residents.

Through financial contributions from President Obama’s Recovery Act, Mary’s Center was able to reestablish its dental services.

US Health Secretary Kathleen Sebelius selected Mary’s Center as the organization that would reach out to the Hispanic community to encourage H1N1 vaccination.

Mary’s Center’s Family Literacy Program was selected as one of four regional winners of the Verizon Tech Savvy Awards for developing and delivering exemplary programs in information and communications technology literacy for parents and children.
Many people have asked me how we were selected as the first agency to be visited by First Lady Michelle Obama. My answer is very simple: no matter where you are, always try to contribute, challenge individuals in a respectful way, and advance the mission of your organization in partnership with other strong leaders in the community. We actually got selected for the First Lady’s visit by a colleague who got to know our advocacy work many years ago. To respect the anonymity of our colleague at the White House, we are not printing her name, but suffice it to say that our work and our community collaborations made us a perfect candidate for this privileged visit. Of course, proximity may have had something to do with being selected, but without our integrity and quality of programs, the First Lady could have chosen another worthy project clear across the country to demonstrate her deep commitment to our most vulnerable families in the nation.

I have not been more humbly honored and inspired to continue the tough work ahead of us than by the words and actions of the First Lady on her visit to Mary’s Center. Everything around her visit was performed with the utmost respect to minimize program interruption. At the same time, her knowledge of our comprehensive work made her visit with the Staff, Board of Directors, adolescents and toddlers of Mary’s Center extremely meaningful and forever memorable.

From the day when the possibility of the visit was announced by phone, my first reaction was that my assistant was mocking me for being so optimistic about all the new possibilities that this new administration could bring to fruition regarding what we see as the three pillars of success for the community we serve: education, health care and economic development.

Following the aftershock of that phone call, we had less than five days of planning while we tried to cooperate with the assiduous Secret Service agents of a brand new administration and keep all this excitement bottled up among a handful of us at Mary’s Center.

The national and international post-event attention that we received was priceless, not to mention easy to handle because there was so much to tell about the First Lady’s vast knowledge and commitment to the well-being of families in this nation.
To this day, I can’t find enough words to describe her humility, tireless commitment to the working poor, and courage to lend her ear to those susceptible to homelessness, joblessness, teen pregnancy and gang activity while leaving them with aspirations and the assurance that they will not be forgotten.
Mary’s Center served 17,315 participants from more than 40 different countries.

Participants by Gender:
- Male: 29.9%
- Female: 70.1%

Participant Ages:
- 0-5: 22.2%
- 6-12: 9.6%
- 13-18: 7.9%
- 19-54: 55.5%
- 55+: 4.8%

Participant Race/Ethnicity (self-reported):
- Hispanic/Latino: 83.9%
- Black/African-American: 8.7%
- White: 3.2%
- More than one race: 2.95%
- Asian, AI/AN*, NH/PI*: 1.25%

*AI/AN - American Indian/Alaskan Native
*NH/PI – Native Hawaiian/Pacific Islander
Our Social Change Model

Health Care

Social Services

Education

Saves Lives
Stabilizes Families
Creates Stronger Communities
Family Before Mary’s Center

• Lack of security and insurance
• No medical home
• Financial instability
• Linguistic/cultural barriers
• Unfamiliarity with health care system
• Fear and confusion about insurance options
• Unsafe and lack of affordable housing
• High risk for depression and substance abuse
• Food insecurity
• Underemployment and unjust employment practices

Two Years Later

• Linked to medical home for primary care
• Enrolled in coverage
• Healthy and stabilized
• Parents are empowered to be child’s first and best teacher
• Parents are helping with homework and getting involved in child’s school
• Living in safe and affordable housing
• Linked to important resources
• Moving up the economic ladder
• Happy and secured families
• Safe and thriving communities
Our Programs
Serving 17,315 participants

Medical Services

- Prenatal Care
- Internal Medicine
- OB/GYN
- Pediatrics
- Immunizations
- Family Planning
- Dental Care
- HIV Testing
- Breast Cancer Screenings
- Mental Health Services
- Chronic Disease Screenings

Social Services

- Family Social Services
- Adolescent School Achievement
- Home Visiting
- Early Intervention
- Health Promotion
- Case Management and Referrals
- Parenting Classes
- Prenatal Classes

Educational Services

Partnership with Education Strengthens Families (ESF) Charter School

- Family Literacy:
  - English Classes
  - Computer Skills
  - Civic Education
  - Job Skills
  - Early Childhood Education
- Training Childcare Workers (CDA Program)
- Community Playgroups
Outcomes that Change Our Community’s Paradigm

Medical Outcomes

- 96.7% of our babies had a healthy birth weight
- 94.6% of our pregnant patients entered prenatal care in the first trimester
- 90% of our 2-year-olds were current with their required immunizations
- 91.7% of our women ages 24-64 received at least one Pap test in the past three years
- 63% of our hypertension patients had their blood pressure under control (<140/90)

Social Services Outcomes

- 99.6% of our home visiting participants prevented a second pregnancy within two years
- 94% of the teens, both males and females, who reported being sexually active, used some form of birth control or abstinence.
- 97.2% of the teens receiving primary medical care at Mary’s Center, tested negative for Sexually Transmitted Diseases (STD’s).
- No school dropouts
- No substantiated Child Abuse and Neglect cases

Educational Outcomes

- 66% of the students who had the goal of obtaining or retaining employment accomplished their objective
- 88% attended parent-teacher conferences
- 84% participated in neighborhood, school, community, or political organizations
- 91% of parents reported reading to/with their children
- 85% obtained a library card
- 100% of infants, toddlers and preschoolers progressed in three or more areas including: gross and fine motor skills, general cognitive skills, emergent literacy skills, emergent numeracy skills and social and emotional skills
When Koudjouka Bislao, also known as Jackie, from Togo joined Mary’s Center’s educational program in 2007, she discussed her personal goal with her teacher “I want to join the US Navy,” she said. Jackie had always been attracted to the Armed Forces, their discipline, and the commitment to serving others, but she had never imagined that she would be serving outside of her own country.

Jackie, her husband, and their four month old daughter came to the United States on a Diversity Visa Lottery program and were granted USA Permanent Residency right away. Once in the United States, they took full advantage of new opportunities.

Jackie learned about Mary’s Center’s family literacy program through one of her friends and enrolled in the classes. She worked hard on her English and computer skills, and with the support of her Mary’s Center teachers, she completed the Navy application process. A few months into the program, Jackie’s dream had become a reality, she had been admitted into the US Navy as an Electrician Mate aboard the Navy ship USS Benfold. After completing her training, Jackie was deployed overseas for six months and she is now based in San Diego with her family. She is constantly leaving on missions that can range in length from two days to eight months. She is fully enjoying her new career.
“For 16 years I lived with the dilemma of paying rent, feeding my children or getting medical care.”

This is how Erika Munoz described her life in June 2008 at the grand opening of our Maryland site.

Two months prior to the Mary’s Center opening Mrs. Munoz had been admitted to the emergency room for kidney failure that put her life at risk. Despite the doctor’s urgent recommendation that she follow up within the next two weeks, Erika had decided to give up. In her own words, “I had no choice and I was resigned to wait for the worst.”

Eighteen months later, her story is completely different. A Mary’s Center multidisciplinary team provided her with the appropriate medical treatment and social service supports that enabled her to keep her kidney and to gain control of her overall well-being.

She and her family come in periodically for their physical exams, vaccinations and to share and learn about the latest community activities. Mary’s Center has become the family’s community resource center.

Mary’s Center in Maryland has been successful because of our close partnership with Washington Adventist Hospital. While we depend on the hospital to care for patients like Erika during their critical moments, Mary’s Center assists in diverting patients from the emergency room to our primary care setting, saving the health care system thousands of dollars and Maryland residents their lives. This joint venture is the example of how collectively Mary’s Center and Washington Adventist Hospital are saving health care dollars for the state of Maryland.

In 2009, Mary’s Center served 1,914 Maryland residents
### Our Funding

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient Billing</td>
<td>$4,493,625</td>
<td>31%</td>
</tr>
<tr>
<td>Grants</td>
<td>$7,289,303</td>
<td>50%</td>
</tr>
<tr>
<td>Contributions</td>
<td>$1,400,480</td>
<td>10%</td>
</tr>
<tr>
<td>Other Income</td>
<td>$1,369,122</td>
<td>9%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$14,552,530</strong></td>
<td></td>
</tr>
</tbody>
</table>

*Noche Tropical.*

Our main fundraising event.
From the very beginning, Mary’s Center’s goal has been to meet the needs of susceptible communities. Needs continue growing and Mary’s Center continues to respond to them. In 2009, we started a new challenge: the construction of a state-of-the-art clinic site in Ward 4 of Washington, DC, that will replace one of our DC sites in Ward 4.

The new building, currently under construction, is located at 3910 Georgia Avenue, NW, between Randolph Street, NW and Shepherd Street, NW. The Center will be on the first floor of the new Georgia Commons building, just one and a half blocks north of the Georgia Ave – Petworth Metro Station. With an area of 28,000 square feet, the new site will allow Mary’s Center expand services and provide comprehensive programs to this underserved neighborhood that lacks health care centers. It will have 20 medical exam rooms and four fully equipped dental rooms, as well as additional rooms for its various programs.

The Center is expected to be in operation in February 2011.

We all are looking forward to it!
MARY'S CENTER FOR MATERNAL AND CHILD CARE, INC.

STATEMENT OF FINANCIAL POSITION
AS OF DECEMBER 31, 2009
WITH SUMMARIZED FINANCIAL INFORMATION FOR 2008

ASSETS

CURRENT ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$208,400</td>
<td>$277,315</td>
</tr>
<tr>
<td>Investments</td>
<td>843,766</td>
<td>997,562</td>
</tr>
<tr>
<td>Accounts receivable, net of allowance for uncollectible accounts of $232,154 and $363,277 in 2009 and 2008, respectively</td>
<td>1,757,231</td>
<td>1,362,795</td>
</tr>
<tr>
<td>Grants receivable, net of allowance for uncollectible accounts of $63,080 and $126,583 in 2009 and 2008, respectively</td>
<td>2,620,565</td>
<td>2,192,686</td>
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<tr>
<td>Pledges receivable, current</td>
<td>414,250</td>
<td>406,750</td>
</tr>
<tr>
<td>Construction loan receivable</td>
<td>2,704,547</td>
<td>-</td>
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<tr>
<td>Inventory</td>
<td>67,999</td>
<td>72,307</td>
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<tr>
<td>Prepaid expenses</td>
<td>55,530</td>
<td>69,201</td>
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<tr>
<td>Total current assets</td>
<td>8,672,288</td>
<td>5,378,616</td>
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</table>

PROPERTY AND EQUIPMENT

<table>
<thead>
<tr>
<th>Description</th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>993,216</td>
<td>993,216</td>
</tr>
<tr>
<td>Building and improvements</td>
<td>5,367,287</td>
<td>4,958,563</td>
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<tr>
<td>Equipment</td>
<td>677,980</td>
<td>541,785</td>
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<tr>
<td>Furniture and fixtures</td>
<td>127,872</td>
<td>125,372</td>
</tr>
<tr>
<td>Computer equipment</td>
<td>272,037</td>
<td>185,563</td>
</tr>
<tr>
<td>Vehicles</td>
<td>47,824</td>
<td>47,824</td>
</tr>
<tr>
<td></td>
<td>7,486,216</td>
<td>6,852,323</td>
</tr>
<tr>
<td>Less: Accumulated depreciation and amortization</td>
<td>(1,878,463)</td>
<td>(1,540,773)</td>
</tr>
<tr>
<td>Net property and equipment</td>
<td>5,607,753</td>
<td>5,311,550</td>
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</table>

OTHER ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Security deposit</td>
<td>126,963</td>
<td>126,963</td>
</tr>
<tr>
<td>Loan costs, net of accumulated amortization of $44,900</td>
<td>67,350</td>
<td>89,800</td>
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<tr>
<td>Pledge receivable - net of current portion</td>
<td>145,278</td>
<td>523,023</td>
</tr>
<tr>
<td></td>
<td>339,591</td>
<td>739,786</td>
</tr>
</tbody>
</table>

TOTAL ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL ASSETS</td>
<td>$14,619,632</td>
<td>$11,429,952</td>
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</tbody>
</table>
## LIABILITIES AND NET ASSETS

### CURRENT LIABILITIES

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Line of credit</td>
<td>$698,000</td>
<td>$-</td>
</tr>
<tr>
<td>Loan payable - current portion</td>
<td>104,579</td>
<td>118,582</td>
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<tr>
<td>Accounts payable and other accrued liabilities</td>
<td>1,023,070</td>
<td>817,320</td>
</tr>
<tr>
<td>Deferred revenue:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Georgia Avenue Project - Non-Federal</td>
<td>2,704,547</td>
<td>-</td>
</tr>
<tr>
<td>Non-Federal</td>
<td>127,436</td>
<td>591,864</td>
</tr>
<tr>
<td>Federal</td>
<td>11,314</td>
<td>-</td>
</tr>
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</table>

Total current liabilities: 4,668,946 1,527,766

### LONG-TERM LIABILITIES

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loan payable - net of current portion</td>
<td>3,159,195</td>
<td>3,263,774</td>
</tr>
<tr>
<td>Tenant security deposits</td>
<td>89,488</td>
<td>19,488</td>
</tr>
</tbody>
</table>

Total long-term liabilities: 3,248,683 3,283,262

Total liabilities: 7,917,629 4,811,028

### NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>3,279,451</td>
<td>3,685,056</td>
</tr>
<tr>
<td>Board designated</td>
<td>85,000</td>
<td>85,000</td>
</tr>
</tbody>
</table>

Total unrestricted: 3,364,451 3,770,056

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Temporarily restricted</td>
<td>3,277,552</td>
<td>2,808,868</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>60,000</td>
<td>40,000</td>
</tr>
</tbody>
</table>

Total net assets: 6,702,003 6,618,924

TOTAL LIABILITIES AND NET ASSETS: $14,619,632 $11,429,952
MARY'S CENTER FOR MATERNAL AND CHILD CARE, INC.

STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2009
WITH SUMMARIZED FINANCIAL INFORMATION FOR 2008

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patient services</td>
<td>$4,493,625</td>
<td>$</td>
<td>$</td>
<td>$4,493,625</td>
<td>$4,012,200</td>
</tr>
<tr>
<td>Grants and contracts</td>
<td>4,250,237</td>
<td>2,997,930</td>
<td></td>
<td>7,248,167</td>
<td>7,171,671</td>
</tr>
<tr>
<td>Contributions</td>
<td>1,358,224</td>
<td>22,256</td>
<td>20,000</td>
<td>1,400,480</td>
<td>2,118,327</td>
</tr>
<tr>
<td>Investment income</td>
<td>15,028</td>
<td></td>
<td></td>
<td>15,028</td>
<td>50,053</td>
</tr>
<tr>
<td>Other income</td>
<td>944,753</td>
<td></td>
<td></td>
<td>944,753</td>
<td>975,664</td>
</tr>
<tr>
<td>Rental income</td>
<td>419,694</td>
<td></td>
<td></td>
<td>419,694</td>
<td>410,257</td>
</tr>
<tr>
<td>Net assets released from donor restrictions</td>
<td>2,551,502</td>
<td>(2,551,502)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total revenue</td>
<td>14,033,063</td>
<td>468,684</td>
<td>20,000</td>
<td>14,521,747</td>
<td>14,738,172</td>
</tr>
</tbody>
</table>

**EXPENSES**

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patient Services</td>
<td>5,580,429</td>
<td></td>
<td></td>
<td>5,580,429</td>
<td>5,288,804</td>
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<tr>
<td>Medical Services</td>
<td>1,339,808</td>
<td></td>
<td></td>
<td>1,339,808</td>
<td>1,880,312</td>
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<tr>
<td>Social and Educational Services</td>
<td>4,407,225</td>
<td></td>
<td></td>
<td>4,407,225</td>
<td>4,629,751</td>
</tr>
<tr>
<td>Total program services</td>
<td>11,327,462</td>
<td></td>
<td></td>
<td>11,327,462</td>
<td>11,798,867</td>
</tr>
<tr>
<td>Supporting Services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ESF Charter School</td>
<td>939,142</td>
<td></td>
<td></td>
<td>939,142</td>
<td>615,995</td>
</tr>
<tr>
<td>Fundraising</td>
<td>694,471</td>
<td></td>
<td></td>
<td>694,471</td>
<td>525,620</td>
</tr>
<tr>
<td>General and Administrative</td>
<td>1,477,593</td>
<td></td>
<td></td>
<td>1,477,593</td>
<td>674,913</td>
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<tr>
<td>Capacity Building (VPP)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>573,122</td>
</tr>
<tr>
<td>Total supporting services</td>
<td>3,111,206</td>
<td></td>
<td></td>
<td>3,111,206</td>
<td>2,389,650</td>
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<tr>
<td>Total expenses</td>
<td>14,438,668</td>
<td></td>
<td></td>
<td>14,438,668</td>
<td>14,188,517</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>(405,605)</td>
<td>468,684</td>
<td>20,000</td>
<td>83,079</td>
<td>549,655</td>
</tr>
<tr>
<td>Net assets at beginning of year</td>
<td>3,770,056</td>
<td>2,808,868</td>
<td>40,000</td>
<td>6,618,924</td>
<td>6,069,269</td>
</tr>
<tr>
<td><strong>NET ASSETS AT END OF YEAR</strong></td>
<td>$3,364,451</td>
<td>$3,277,552</td>
<td>$60,000</td>
<td>$6,702,003</td>
<td>$6,618,924</td>
</tr>
</tbody>
</table>

A copy of the audited financial statements are available at www.maryscenter.org
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