ROAD RUNNERS CLUB OF AMERICA, INC.

FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

DECEMBER 31, 2016 AND 2015



TABLE OF CONTENTS

Independent auditors' report	1 - 2
Audited financial statements	
Statements of financial position.	3
Statements of activities.	4 - 5
Statements of cash flows.	6
Notes to the financial statements.	7 - 17
Supplemental information	
Schedules of functional expenses	18 - 21





INDEPENDENT AUDITORS' REPORT

To the Board of Directors Road Runners Club of America, Inc. Arlington, VA 1199 North Fairfax Street 10th Floor Alexandria, Virginia 22314 p 703.836.1350 f 703.836.2159

2200 Defense Highway Suite 403 Crofton, MD 21114 p 410.451.5150 f 410.451.5149

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We have audited the accompanying financial statements of Road Runners Club of America, Inc. (the Organization), which comprise the statement of financial position as of December 31, 2016, and the related statement of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Prior Period Financial Statements

The financial statements of the Organization as of December 31, 2015, were audited by other auditors whose report dated March 8, 2016, expressed an unmodified opinion on those statements.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The December 31, 2016 schedule of functional expenses (pages 18-19) is presented for the purpose of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The December 31, 2015 schedule of functional expenses (pages 20-21) was subjected to the auditing procedures applied in the December 31, 2015 audit of the basic financial statements by other auditors, whose report on such information stated that it was fairly stated in all material respects in relation to the December 31, 2015 financial statements as a whole.

Halt, Buzas & Powell, Itd.

Alexandria, Virginia February 27, 2017



ROAD RUNNERS CLUB OF AMERICA, INC. STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2016 AND 2015

		2016		2015
ASSETS				
Current assets: Cash	\$	959,687	\$	941,701
Accounts receivable	Ψ	2,500	Ψ	7,873
Prepaid expenses Loan receivable		24,071		15,113 35,592
Total current assets		986,258		1,000,279
Investments		1,458,935		1,392,353
Property and equipment, net Deposits	_	75,259 4,738		73,301 4,738
Total assets	\$	2,525,190	\$	2,470,671
LIABILITIES AND NET ASSETS				
Current liabilities:				
Accounts payable	\$	88,175	\$	40,322
Accrued expenses Deferred membership dues		5,111 265,428		4,063 275,185
Deferred coaching certifications Deferred sponsorships		89,329 3,280		150,322 7,290
Deferred licensing income		29,431		-
Deferred rent		3,652		1,362
Total current liabilities		484,406		478,544
Deferred rent, non-current	_	4,585		8,237
Total liabilities		488,991		486,781
Net assets:				
Unrestricted Unrestricted-board designated		946,543 406,370		903,669 406,370
Total unrestricted net assets		1,352,913		
				1,310,039
Temporarily restricted Permanently restricted	_	47,852 10,000	_	47,002 10,000
Total net assets	_	1,410,765	_	1,367,041
Total liabilities and net assets	\$_	1,899,756	\$	1,853,822



ROAD RUNNERS CLUB OF AMERICA, INC. STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2016

	U	nrestricted		emporarily Restricted		manently estricted		Total
Revenues:								
Insurance program	\$	1,737,267	\$	-	\$	-	\$	1,737,267
Membership dues and fees		611,160		-		-		611,160
Coaching certifications		469,624		-		-		469,624
Contribution revenue		25,135		73,601		-		98,736
Sponsorships		91,779		-		-		91,779
Investment income		73,144		481		-		73,625
Special programs		59,938		-		-		59,938
In-kind contributions		51,820		-		-		51,820
Other income		18,955		-		-		18,955
Publications		1,822		-		-		1,822
Net assets released from restrictions:								
Satisfaction of donor restrictions		73,232	_	(73,232)			_	-
Total revenues	_	3,213,876	_	850	_		_	3,214,726
Expenses:								
Program services:								
Insurance program		1,893,714		-		-		1,893,714
Coaching certification		380,564		-		-		380,564
General programs		262,506		-		-		262,506
Championship events and state programs		137,399		-		-		137,399
Kids Run the Nation		100,032		-		-		100,032
RunPro and Roads Scholars		80,178	_				_	80,178
Total program services	_	2,854,393	_	<u>-</u>			_	2,854,393
Support services:								
General and administrative		174,713		_		_		174,713
Fundraising		94,146		_		_		94,146
Board services		47,750		_		_		47,750
Bould services								
Total support services		316,609	_				_	316,609
Total expenses	_	3,171,002	_		_		_	3,171,002
Change in net assets		42,874		850		-		43,724
Net assets, beginning of year	_	1,310,039	_	47,002		10,000	_	1,367,041
Net assets, end of year	\$	1,352,913	\$_	47,852	\$	10,000	\$_	1,410,765



ROAD RUNNERS CLUB OF AMERICA, INC. STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2015

	U	Inrestricted		Temporarily Restricted	rmanently estricted		Total
Revenues:							
Insurance program	\$	1,669,862	\$	-	\$ -	\$	1,669,862
Membership dues and fees		615,645		-	-		615,645
Coaching certifications		436,808		-	-		436,808
Contribution revenue		47,447		58,635	-		106,082
In-kind contributions		59,666		-	-		59,666
Sponsorships		57,308		-	-		57,308
Other income		21,562		-	-		21,562
Investment income		14,668		150	-		14,818
Publications		4,002		-	-		4,002
Special programs		1,750		-	-		1,750
Net assets released from restrictions:							
Satisfaction of donor restrictions	_	97,022	-	(97,022)		_	
Total revenues	_	3,025,740	-	(38,237)	 	_	2,987,503
Expenses:							
Program services:							
Insurance program		1,779,237		_	_		1,779,237
Coaching certification		371,370		_	-		371,370
General programs		205,287		_	_		205,287
Championship events and state programs		199,425		_	-		199,425
RunPro and Roads Scholars		154,919		_	_		154,919
Kids Run the Nation		76,722		_	_		76,722
	_		-			_	
Total program services	_	2,786,960	-	<u> </u>	 	_	2,786,960
Support services:							
General and administrative		100,922		-	-		100,922
Board services		43,007		-	-		43,007
Fundraising		77,563		_	_		77,563
1 wilding	_	77,000	-		 		, , , , , , ,
Total support services	_	221,492	-		 	_	221,492
Total expenses	_	3,008,452	-		 	_	3,008,452
Change in net assets		17,288		(38,237)	-		(20,949)
Net assets, beginning of year	_	1,292,751	_	85,239	10,000	_	1,387,990
Net assets, end of year	\$_	1,310,039	\$_	47,002	\$ 10,000	\$_	1,367,041



ROAD RUNNERS CLUB OF AMERICA, INC.

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

		2015		
Cash flows from operating activities: Change in net assets	\$	43,724	\$	(20,949)
Adjustments to reconcile change in net assets to net cash provided by operating activities:				
Depreciation and amortization Unrealized (gain) loss on investments Bad debt expense Realized gains on investments		24,632 (36,180) 23,282 (16,496)		16,148 60,722 - (38,969)
Decrease (increase) in assets: Accounts receivable Prepaid expenses		5,373 (8,958)		8,690 2,235
Increase (decrease) in liabilities: Accounts payable Accrued expenses Deferred revenue Deferred rent		47,853 1,048 (36,744) (1,362)		4,973 (4,169) 33,191 543
Total adjustments		2,448		83,364
Net cash provided by operating activities		46,172		62,415
Cash flows from investing activities: Purchases of investments Proceeds from sales of investments Purchases of property and equipment Issuance of loan receivable Proceeds from payments on loan receivable		(298,949) 285,043 (26,590) - 12,310		(581,945) 552,798 (63,962) (49,731) 14,139
Net cash used in investing activities		(28,186)		(128,701)
Net increase (decrease) in cash		17,986		(66,286)
Cash, beginning of year		941,701		1,007,987
Cash, end of year	\$	959,687	\$	941,701



1. Organization

The Road Runners Club of America, Inc. is a non-stock, not-for-profit Virginia corporation whose principal purpose is to promote and encourage long distance running as a competitive sport and as a means of healthy exercise. The Organization also provides information on running through newsletters, booklets, clinics, meetings, handbooks, and educational programs, and acts to promote and conduct races and other running activities through its member clubs.

2. Summary of significant accounting policies

Basis of presentation

The Organization's financial statements are presented in accordance with generally accepted accounting principles for nonprofit organizations. Under those principles, the Organization is required to report information regarding its financial position and activities according to three classes of net assets:

Unrestricted Net Assets represent resources that are not subject to donor imposed stipulations and are available for operations at management's discretion. Included in unrestricted net assets are board designated net assets in the amount of \$406,370 at December 31, 2016 and 2015. These funds may be used for implementation of the Organization's strategic plan and any activities approved by the Board. During the years ended December 31, 2016 and 2015, no board designated funds were used.

Temporarily Restricted Net Assets represent resources restricted by donors as to purpose or by the passage of time.

Permanently Restricted Net Assets represent resources whose use by the Organization is limited by donor imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by action of the Organization. Income from the assets held is available for either general operations or specific purposes, in accordance with donor stipulations.



Basis of accounting

The Organization's financial statements are prepared on the accrual basis of accounting. Accordingly, revenues are recognized when earned and expenses when obligations are incurred.

Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses and their functional allocation during the reporting period. Actual results could differ from those estimates.

Fair value measurements

The Organization reports its fair value measures using a three-level hierarchy that prioritizes the inputs used to measure fair value. The objective of a fair value measurement is to determine the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Accordingly, the fair value hierarchy gives the highest priority to quoted prices (unadjusted) in active markets for identical assets and liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Inputs used to measure fair value are categorized as follows:

- Level 1 quoted prices in active markets for identical assets or liabilities.
- Level 2 inputs, other than quoted prices, that are observable for the asset or liability either directly or indirectly, including inputs from markets that are not considered to be active.
- Level 3 unobservable inputs which are typically based on the Organization's own assumptions, as there is little, if any, related market activity.



In determining the appropriate levels, the Organization performs a detailed analysis of the assets and liabilities that are subject to the standard. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3. There were no Level 3 inputs for any assets or liabilities held by the Organization at December 31, 2016 and 2015.

Income taxes

The Organization is exempt from federal and local income taxes under Section 501(c)(3) of the Internal Revenue Code on income derived from activities related to its exempt purpose. This code section enables the Organization to accept donations that qualify as charitable contributions to the donor. The Organization is subject to income taxes on taxable income from unrelated business activities. For the years ended December 31, 2016 and 2015, the Organization did not recognize income tax expense in the accompanying financial statements as there was no unrelated business taxable income.

The Organization is not aware of any activities that would jeopardize their tax-exempt status that would require recognition in the accompanying financial statements. Generally, tax returns are subject to examination by taxing authorities for up to three years from the date a completed return is filed. If material omissions of income exist, tax returns may be subject to examination for up to six years. It is the Organization's policy to recognize interest and/or penalties related to uncertain tax positions, if any, in the accompanying financial statements. As of December 31, 2016 and 2015, the Organization had no uncertain tax positions which should be recognized as a liability.

Accounts receivable

Accounts receivable are due in less than one year and stated at their net realizable value. Reserves are established for receivables that are delinquent and considered uncollectible based on periodic reviews by management. At December 31, 2016 and 2015, management estimates that all receivables are fully collectible, therefore, no allowance for doubtful accounts has been recognized.



<u>Investments</u>

Investments are reported at fair value and realized and unrealized gains and losses are reported in the statement of activities as increases or decreases in unrestricted net assets, unless the income or loss is restricted temporarily or permanently by donor restrictions or law. The Organization invests in a variety of investments that are exposed to various risks, such as fluctuations in market value and credit risk. It is reasonably possible that changes in risks in the near term could materially affect investment balances and amounts reported in the accompanying financial statements.

Included in the definition of investments are high interest bearing deposit accounts (i.e., money market accounts).

Property and equipment, net

Property and equipment acquisitions are recorded in the financial statements at cost, net of accumulated depreciation and amortization. Depreciation and amortization expense is computed using the straight-line method over the estimated useful lives of the assets as follows:

Equipment 3 - 5 years
Furniture and fixtures 5 - 7 years
Web development 3 years
Course development 4 years

The Organization's policy is to capitalize major additions and improvements over \$500. Repairs and maintenance which do not significantly add to the value of assets are expensed as incurred.

Deferred rent

Deferred rent is recorded and amortized to the extent the total minimum rental payments allocated to the current period on a straight-line basis exceed, or are less than, the cash payments required. Lease incentives received as part of a lease agreement are recognized on a straight-line basis over the life of the lease as a reduction to rent expense.



Revenue recognition

Contributions

Contributions are recognized as revenue when received or promised and are recorded net of any current year allowance or discount activity. The Organization reports gifts of cash and other assets as temporarily restricted support if they are received or promised with donor stipulations that limit the use of the donated assets to the Organization's programs or to a future year. When a donor restriction expires, that is, when a purpose restriction is accomplished or time restriction has elapsed, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the accompanying statements of activities as net assets released from restrictions.

Membership dues and fees

Membership dues and fees are recognized as revenue ratably over the applicable dues period. Membership dues received in advance that are applicable to future periods are included in deferred revenue in the accompanying statements of financial position.

Program service revenue

Insurance program, coaching certification, and publication income are recognized as revenue in the period in which the services are provided. Insurance, coaching certications, special programs, publications and sponsorships are recognized as revenue when the service is rendered or the event takes place. Fees received relating to future periods are recorded as deferred revenue in the accompanying statements of financial position.



In-kind contributions

Donated materials, services and use of facilities are recorded at fair value when an unconditional commitment is received and are recognized as in-kind contributions as revenue and expense in the accompanying financial statements. Contributions of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. The value of such services is recorded based on the estimated fair value of services provided and is classified as in-kind contributions revenue and expense charged to programs and supporting services based on the program or support services directly benefited. The Organization received in-kind contributions of services valued at \$51,820 and \$59,666 for the years ended December 31, 2016 and 2015, respectively.

Functional allocation of expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among programs and supporting services benefited.

Reclassification

For comparative purposes, certain 2015 amounts have been reclassified to conform to the 2016 presentation.

3. Concentrations of credit risk

The Organization maintains bank deposits that, at times, may exceed the Federal Deposit Insurance Corporation (FDIC) limits. At December 31, 2016 and 2015, the Organization had bank deposits in excess of FDIC limits of \$569,918 and \$417,791, respectively.



4. Investments and fair value measurements

In 2006, a donor-restricted endowment fund was established by the Organization to be held through investments in perpetuity, the earnings of which are to be used for the purpose of developing the Kids Run the Nation Fund. The value of the endowment at December 31, 2016 is \$10,000. Investment income and gains earned are utilized according to the restricted purpose stipulated by the donor and are shown as temporarily restricted income in the statement of activities. For the years ended December 31, 2016 and 2015, the endowment fund earned \$481 and \$150, respectively, in investment income which were reclassified from permanently restricted net assets to temporarily restricted net assets. For the years ended December 31, 2016 and 2015, the Organization reported a return on investment of 4.81% and 1.50%, respectively, from the endowment.

Investments are comprised of the following at December 31:

		2016 Cost						2016 Fair Value]	2015 Fair Value
Money market accounts	\$	293,575	\$	293,575	\$	294,518	\$	294,518				
Equities Mutual funds		457,444 410,024		573,892 419,737		453,271 436,489		557,916 427,473				
Real estate investment trusts Exchange traded funds	_	50,542 115,758		53,544 118,187	_	112,663	_	112,446				
Total investments	\$	1,327,343	\$_	1,458,935	\$_	1,296,941	\$_	1,392,353				

Investment income is comprised of the following for the years ended December 31:

	 2016	 2015
Interest and dividends Realized gains on investments Unrealized gain (loss) on investments	\$ 20,949 16,496 36,180	\$ 36,571 38,969 (60,722)
Total investment income	\$ 73,625	\$ 14,818



The table below presents the Organization's fair value hierarchy for those assets measured at fair value on a recurring basis at December 31, 2016:

	Level 1		Level 2			Total	
Money market accounts	\$	293,575	\$	-	\$	293,575	
Equities		573,892		-		573,892	
Mutual funds		419,737		-		419,737	
Real estate investment trusts		-		53,544		53,544	
Exchange traded funds		118,187			_	118,187	
Total investments	\$	1,405,391	\$	53,544	\$_	1,458,935	

The table below presents the Organization's fair value hierarchy for those assets measured at fair value on a recurring basis at December 31, 2015:

	 Level 1				Total		
Money market accounts	\$ 294,518	\$	_	\$	294,518		
Equities	557,916		-		557,916		
Mutual funds	427,473		-		427,473		
Exchange traded funds	 112,446		-	_	112,446		
Total investments	\$ 1,392,353	\$	-	\$	1,392,353		

5. Loan receivable

The Organization advanced funds to cover the cost of publishing and distributing for one of its vendors. The agreement had no fixed term or interest rate. For the year ended December 31, 2015, the loan receivable amounted to \$35,592. In 2016, the remaining \$23,282 of the loan receivable was written off.



6. Property and equipment, net

The following is a summary of property and equipment held at December 31:

		2016		2015
Equipment	\$	39,236	\$	38,120
Furniture & fixtures		17,123		15,986
Web development		76,862		58,525
Course development	_	44,248	_	38,248
Property and equipment		177,469		150,879
Accumulated depreciation and amortization	_	(102,210)		(77,578)
Total property and equipment, net	\$	75,259	\$	73,301

Depreciation and amortization expense for the years ended December 31, 2016 and 2015 was \$24,632 and \$16,148, respectively.

7. Temporarily restricted net assets

Net assets were released from donor restrictions during the years ended December 31, 2016 and 2015 for the following purposes:

	2016		 2015
Kids Run the Nation Roads Scholars Leadership grant	\$	40,750 30,000 2,482	\$ 22,760 67,733 6,529
Total net assets released from restrictions	\$	73,232	\$ 97,022

2016

2015

At December 31, 2016 and 2015, temporarily restricted net assets were available for the following purposes:

	 2016		2015
Roads Scholars	\$ 25,775	\$	26,480
Kids Run the Nation	17,349		13,312
Cherry Blossom	2,400		2,400
Leadership grant	 2,328	_	4,810
Total temporarily restricted net assets	\$ 47,852	\$	47,002



8. Commitments and contingency

Operating leases

In May 2007, the Organization entered into a five year lease for office space which commenced in June 2007. The lease was amended in June 2012 to extend the life of lease an additional five years. In February 2014, the Organization amended the lease agreement to rent additional office space and the lease was extended through March 2019. The lease calls for base monthly payments of \$5,376 with an annual rent escalation of 3%.

In August 2014, the Organization entered into a five year lease for office equipment. The lease calls for monthly payments of \$177.

Rent expense for the year ended December 31, 2016 and 2015 was \$76,076 and \$71,003, respectively.

Aggregate future minimum lease payments are as follows for the years ending December 31:

2017 2018	\$	68,958 70,410
2019	_	18,505
Total	\$	157,873

Hotel commitments

The Organization has contractual commitments with a hotel for a conference which is to be held in April 2018. The agreement contains a cancellation clause that increases as the actual date of the conference approaches. As of February 27, 2017, the potential cancellation fees were estimated to be \$19,429.



9. Retirement

The Organization has a 403(b) defined contribution retirement plan available for employees who meet specific age and eligibility requirements. Employees may contribute to the plan through elective deferrals of salary up to the limitation specified by the plan. The Organization makes discretionary matching contributions to the plan based on Board approval.

The Organization contributed \$10,189 and \$9,043 in matching contributions for the years ended December 31, 2016 and 2015, respectively.

10. Subsequent events

In preparing the financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through February 27, 2017, which is the date the financial statements were available to be issued. There were no subsequent events that require recognition of, or disclosure in, these financial statements.



SUPPLEMENTAL INFORMATION



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ROAD RUNNERS CLUB OF AMERICA, INC. SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2016

Total expenses	Employee benefits	Direct expenses	Marketing	Bad debts	Depreciation	Occupancy	Information technology	Professional fees	Credit card fees	Office expenses	Travel	Conferences and meetings	Scholarships	Retirement expense	Grants	Insurance	Payroll taxes	Salaries		
	ı																	S	ĺ	
1,893,714	3,011		21,895	•	7,389	21,966	6,066	10,897		55,326		•	•	3,057		1,645,207	8,878	110,022 \$	program	Insurance
																		•	certification	Coaching
380,564 \$	1,004	298,902	•	1	6,158	18,305	5,055	6,724	1	3,416	1	1	1	1,019	1	348	2,959	36,674 \$	cation	hing
1,893,714 \$ 380,564 \$ 262,506 \$	1,505	30,838	5,635	•	2,463	7,322	2,022	19,016	•	1,937	3,739	124,371	•	1,528	2,482	139	4,439	70	programs	General
\$ 137,399	1,004	38,342	•	•	4,926	14,644	4,044	4,202	•	7,679	21,627	•	•	1,019		279	2,959	\$ 36,674	programs	Championship events and state
⇔																		⊗		<u>~</u>
100,032	502	30,109	•	•	1,232	3,661	1,011	737	•	1,634		•	•	509	40,750	70	1,480	18,337	Nation	Kids Run the
\$																		⊗	Roac	Ru
	702	1	ı	•	739	2,197	16,973	677	•	391	•	•	30,000	713	ı	42	2,072	25,672	Roads Scholars	RunPro and
80,178 \$ 2,854,393	7,728	398,191	27,530		22,907	68,095	35,171	42,253		70,383	25,366	124,371	30,000	7,845	43,232	1,646,085	22,787	\$ 282,449	services	Total program

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ROAD RUNNERS CLUB OF AMERICA, INC. SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2016

Total expenses	Employee benefits	Direct expenses	Marketing	Bad debts	Depreciation	Occupancy	Information technology	Professional fees	Credit card fees	Office expenses	Travel	Conferences and meetings	Scholarships	Retirement expense	Grants	Insurance	Payroll taxes	Salaries	
\$ 174,713	1,204	1,551	21,895	23,282	739	5,053	607	33,651	28,839	1,590	7,477	•	•	1,223	•	42	3,551	\$ 44,009	General and administrative
\$ 94,146	903	14,435	13,034	1	493	1,464	404	4,612	14,616	3,831	3,739		1	917		28	2,663	\$ 33,007	Fundraising
\$ 47,750	201	5,769	•	ı	493	1,464	404	158	1	292	30,810	1	•	204		28	592	\$ 7,335	Board services
<u>47,750</u> \$ <u>316,609</u> \$ <u>3,171,002</u>	2,308	21,755	34,929	23,282	1,725	7,981	1,415	38,421	43,455	5,713	42,026			2,344		98	6,806	\$ 84,351	Total support services
\$ 3,171,002	10,036	419,946	62,459	23,282	24,632	76,076	36,586	80,674	43,455	76,096	67,392	124,371	30,000	10,189	43,232	1,646,183	29,593	\$ 366,800	Total expenses

Halt Buzas & Powell, LTD TRUST, INTEGRITY AND A COMMITMENT TO YOUR SUCCESS

ROAD RUNNERS CLUB OF AMERICA, INC. SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2015

Total expenses	Direct expenses	Marketing	Depreciation	Occupancy	Information technology	Professional fees	Credit card fees	Office expenses	Travel	Conferences and meetings	Scholarships	Grants	Insurance	Payroll taxes	Salaries		
∽	ı														S		
1,779,237 \$	ı	1	4,037	20,825	6,852	11,154	•	4,255	•	1	•	•	1,621,671	8,230	102,213	Insurance program	
															\$	Coa certif	
371,370 \$	287,571	İ	4,037	10,413	4,568	5,577	İ	3,982	İ	1	İ	İ	İ	4,115	51,107 \$	Coaching certification	
205,28	39,601	20,235	4,037	10,413	4,568	5,577	1	3,160	•	55,945		6,529	•	4,115	51,107	General programs	
\$	ĺ														\$	Cha even	j
199,425 \$	38,284	15,935	1,615	13,884	2,284	7,436	į	11,234	21,825	13,300	•	•	•	5,486	68,142	Championship events and state programs	•
\$	ĺ														∽	Rur Road	
	46,054	15,180	484	3,471	1,142	1,859	1	588	1	•	67,733	•	1	1,372	17,036	RunPro and Roads Scholars	
S															S	Kids N	
76,722	5,091	21,370	484	3,471	1,142	1,859	1	2,137	1	1	1	22,760	1	1,372	17,036	Kids Run the Nation	
154,919 \$ 76,722 \$ 2,786,960	416,601	72,720	14,694	62,477	20,556	33,462	•	25,356	21,825	69,245	67,733	29,289	1,621,671	24,690	\$ 306,641	Total program services	

Halt Buzas & Powell, LTD

FOR THE YEAR ENDED DECEMBER 31, 2015 ROAD RUNNERS CLUB OF AMERICA, INC. SCHEDULE OF FUNCTIONAL EXPENSES

Total expenses	Direct expenses	Marketing	Depreciation	Occupancy	Information technology	Professional fees	Credit card fees	Office expenses	Travel	Conferences and meetings	Scholarships	Grants	Insurance	Payroll taxes	Salaries	
⇔															S	Gen admi
100,922	ı	8,529	485	3,667	685	21,295	19,806	11,712	14,742	6,677	•	1	2,280	823	10,221	General and administrative
\$															\$	Boa
43,007		1	323	1,388	457	743	•	423	31,031	1,278	ı	1	•	549	6,815	Board services
S															S	Fu
77,563	18,858	4,300	646	3,471	1,142	5,819	13,204	7,643	4,072	•	ı	1	ı	1,372	17,036	Fundraising
\$															\$	Tota Se
221,492	18,858	12,829	1,454	8,526	2,284	27,857	33,010	19,778	49,845	7,955	•	ı	2,280	2,744	34,072	Total support services
\$															∽	Tota
3,008,452	435,459	85,549	16,148	71,003	22,840	61,319	33,010	45,134	71,670	77,200	67,733	29,289	1,623,951	27,434	340,713	Total expenses