These are immensely complex times. Israel is confronted by ever-present dangers. The U.S.-Israel relationship faces new challenges. Iran, in its quest for nuclear-weapons capability, continues to ignore the international community. The United States is still too dependent on foreign oil, providing revenue to governments that fund terrorism. And many Jewish communities around the globe are anxious about anti-Semitism, in all its guises.

As our interconnected world grows more complex, AJC’s value has surged. This annual report shows an AJC that has honed in on its core priorities and maximized its resources to achieve on-the-ground results. Our unparalleled access to key decision-makers around the world and ability to effect change has strengthened Jewish well-being and advanced democratic values.

Because AJC runs a fiscally tight ship, we are poised to expand upon this crucial work. We have intensified fund-raising efforts. And we pared the cost of doing business by one-fourth in the span of less than 12 months.

Moreover, we have launched a visionary strategic plan. This rigorous effort, involving 125 lay and staff members during a two-year period, will guide AJC in boosting its impact for years to come.

As an example of AJC’s unique global access, in September 2009 alone we held 75 separate meetings with presidents, prime ministers and foreign ministers for the opening of the UN General Assembly.

Our network of intergroup relationships also continues to expand worldwide, and we have ties to almost every significant faith and ethnic group.

AJC’s longtime commitment to human freedom, human rights, and human dignity for all is unwavering, as evidenced by mobilizing aid globally to earthquake victims and standing strong against all forms of racism and intolerance.

In large part, AJC reaches such heights because of our highly respected staff, lay leadership and volunteers at our New York headquarters, and at our regional offices across the United States and around the world. We also have a highly engaged generation of young leaders; thousands have joined AJC’s ACCESS program.

Together, we can continue to write history. Let’s ensure that the best days of the Jewish people are ahead of us.

Richard J. Sideman
President

David Harris
Executive Director
In March 2009, Jason Isaacson, AJC director of government and international affairs, told Congress that pragmatic Arab governments and civil society leaders, ranging from North Africa to the Levant to the Gulf, both recognize the danger of a nuclear Iran and look to the United States to safeguard them. “Unless the United States and other powers act boldly and promptly, these governments may feel compelled to accommodate Iran, procure their own nuclear weapons, or both,” Isaacson told the lawmakers.

At the invitation of the U.S. Senate Democratic leadership in July 2009, AJC Executive Director David Harris gauged how President Barack Obama’s administration tackled challenges posed by Iran and the Middle East. Harris specifically warned the nation’s top lawmakers of how Iran openly calls for the destruction of Israel, funds the terrorist groups Hamas in Gaza and Hezbollah in southern Lebanon, and destabilizes the entire region.

And in October 2009, a key House subcommittee on terrorism asked AJC’s Dina Siegal Vann, director of the Latino and Latin American Institute, to testify on Iran’s alarming outreach to Venezuela and other Latin American nations. In addition to online resources such as links to testimony and AJC-produced videos, weekly radio commentaries by AJC’s Harris elucidate the Iranian threat and the need for a firm global response, led by the United States.

These broadcasts on the CBS Radio Network reach 35 million listeners and are archived on the AJC website.
An advanced technology park is about to spring up in the middle of the Negev Desert as a direct result of AJC’s Project Interchange. The crucial research at the 23-building, 110-acre site in Beersheva will potentially revolutionize sectors such as biotechnology, communications and energy.

About three years ago, Robert S. Peckar, a construction attorney who is incoming chair of Project Interchange, an AJC institute that develops educational seminars in Israel for current and emerging U.S. and international leaders, chose ten American construction leaders to travel to the Jewish state with him.

One of the seminar participants — Marvin J. Suomi, CEO of KUD International, a California-based company — came away from the experience ready to act. Suomi’s public-private partnership development firm is working closely with Ben-Gurion University and the city of Beersheva on the technology park.

“There’s no question that the AJC trip is the link — the only link — to what we’ve initiated in Beersheva,” Suomi said of the $2 billion initiative.

Project Interchange, which has hosted nearly 5,000 individuals from 60 countries, reached out to many diverse groups during its 16 seminars in 2009. They included: Turkish journalists, whose groundbreaking trip led to insightful coverage of the Israeli-Palestinian conflict; young African American church leaders, whose experience has furthered relationships with the American Jewish community; and counter-terrorism experts from the United States and Europe, who learned how to ensure global security.

In 2010, Project Interchange hosted Micronesia President Emanuel Mori and Nauru President Marcus Stephen, two Pacific Islands allies of Israel, as well as American Latina leaders and others.

In addition to Project Interchange, AJC’s leadership continues to demonstrate an ironclad commitment to Israel. While Israel battled Hamas during 2009’s Operation Cast Lead, an AJC solidarity mission met with the Israeli foreign minister and visited areas within rocket range of Gaza. Mission participants from AJC, the first American Jewish organization to visit the beleaguered region, donated blood and comforted the wounded in Ashkelon.

AJC’s comprehensive response to the Gaza crisis also focused on humanitarian assistance, extensive diplomatic outreach, hard-hitting radio and video commentaries, and a range of web resources. One AJC-produced, widely-viewed video, “Vilified: Telling Lies About Israel,” punched holes in the myths circulated about the Jewish state.

Monthly Briefings Held For AJC Lay Leaders

Missions to Israel aren’t the only way AJC lay leaders stay informed about developments in the Middle East.

They meet monthly with top journalists, diplomats and other thought leaders to discuss latest events.

Meetings in 2009 at AJC headquarters in New York featured The New York Times’ Ethan Bronner, the Jerusalem bureau chief, and Michael Slackman, who covers the Arab world and Iran. AJC leadership also met with Daniel Ayalon, Israel’s deputy foreign minister, and Dan Meridor, Israeli deputy prime minister.
It’s the third night of Hanukkah in Cairo, and the main synagogue, Shaar Hashamayim, is abuzz. Fifty people — members of the Egyptian Jewish community as well as diplomats, students and visitors — have shown up to kindle the menorah.

The head of the small yet active community turns to Rabbi Andrew Baker, AJC director of international Jewish affairs, who’s in the Egyptian capital for high-level diplomatic meetings, to lead the service.

**Engagement with the Arab World**

This is no coincidence. In the hubs of Morocco, Tunisia, Jordan, the Gulf States and elsewhere, Jason Isaacson, director of AJC’s Office of Government and International Affairs, builds relationships across government, business and educational sectors.

In 2009, Isaacson’s deliberate yet effective diplomatic work is recognized by Morocco’s King Mohammed VI, who knighthim for his efforts to boost U.S.-Moroccan friendship.

This, too, is no coincidence.

More than any other Jewish organization, AJC trailblazes relationships throughout the Arab world.

These crucial ties — with Arab university students as well as heads of government — have directly translated into the protection of existing Jewish communities, steps toward normalization with Israel, and preservation of synagogues and cemeteries in places where Jewish communities once blossomed.

Specifically, because of AJC’s diplomatic reach, it can:

- Directly address each class of graduating Egyptian diplomatic cadets, both in Cairo and when they visit Washington, D.C., helping to defuse myths about Jews and other minorities;
- Work to secure the future of the water desalination research center in Oman, a tangible example of Arab-Israeli cooperation;
- Routinely exchange information with top Arab diplomats and leaders on the Iranian nuclear threat.

Moreover, AJC has helped Arab nations strengthen their own connections to the United States and Israel. And as a result of its dynamic, personal relationships in the Arab world, AJC is among the first to learn of emerging news and trends.

“We are not just students of history,” David Harris, AJC executive director, said. “As our engagement with the Arab world suggests, we aspire to be authors.”

**Egypt Moves To Restore Jewish Communal Sites**

The Jewish community of modern-day Egypt has a complex history that dates to biblical times. Just a century ago, about 80,000 Jews called Cairo and Alexandria home. Today, only a few dozen Jews remain, calling into question the future of communal sites, which include buildings and libraries, Torah scrolls and other ritual objects, and cemeteries.

Egypt has taken some steps to protect its Jewish heritage. A $2 million restoration of the Maimonides Yeshiva and Synagogue in Cairo has been completed; a rededication was held in March 2010. Egypt has also signaled an openness to the development of a Museum of Egyptian Jewish Heritage, said Rabbi Andrew Baker, AJC’s director of international Jewish affairs, who has worked intensively with the Egyptian government.

**Egyptian officials share plans to protect Jewish communal sites.**

The interior of the Vitali Madjar Synagogue in Cairo.
As the cantor at Sinai Temple in Los Angeles bursts into “Am Yisrael Chai,” hundreds of Latino Pentecostals twirl their Israeli flags in the air.

Through AJC initiatives, some of those in attendance will go on to study Judaism and even visit Israel.

Part of one of the fastest-growing groups in the United States, Latino Pentecostals have come to celebrate Sukkot — for the third year in a row — with this large Conservative Jewish congregation.

Through an ongoing basis in Southern California, Pentecostals and Jews regularly come together on issues of importance to both communities, such as immigration reform and support for the Jewish state. This is just one example of AJC’s outreach efforts — to diverse faiths around the world — that advance mutual respect and understanding.

In 2009, AJC convened the first major Hindu-Jewish summit ever to take place in the United States. The New York and Washington, D.C. events, during which participants met with members of the Obama administration, came as India and Israel enjoy growing political and economic ties.

“America is on the cutting edge of the new Hindu-Jewish relationship,” said Rabbi David Rosen, AJC’s international director of interreligious affairs. “I hope these summits will galvanize this relationship in the United States for the benefit of not only these two communities, but society at large.”

Rosen, who in January 2010 was named by Queen Elizabeth II a Commander of the British Empire for his interfaith work, had earlier helped to spearhead the first visit of Indian Muslim leadership to Israel. They went as a part of AJC’s Project Interchange, which develops educational seminars in the Jewish state for current and emerging leaders worldwide. AJC also has an office in Mumbai.

As part of another Project Interchange experience, AJC in July 2009 brought young African American pastors to Israel to better understand its history, culture and geopolitical realities.

Shortly afterward, AJC held the second summer component of its Christian Leadership Initiative, in partnership with the Shalom Hartman Institute in Jerusalem.
“Madame Chair, I don’t know if you recognize me,” Dr. Ashraf Ahmed El-Hojouj, a victim of torture, testified before the Libyan chairwoman of a Durban II planning meeting in April 2009 in Geneva.

Everyone in the room was caught off guard — except for AJC, which brought this surprise witness to the forum through its Geneva affiliate UN Watch.

Dr. El-Hojouj, a Palestinian doctor, had been imprisoned and tortured in Libya for eight years after false accusations of infecting children with HIV.

“I am the Palestinian medical intern who was scapegoated by your country, Libya, in the HIV case in the Benghazi hospital, together with five Bulgarian nurses,” said Dr. El-Hojouj.

With these powerful words, the physician and AJC’s UN Watch exposed to the world the hypocrisy of Durban II, a UN conference that loomed large as a possible replay of the 2001 anti-Semitic hatefest in South Africa.

The Libyan chairwoman, a representative of dictator Col. Muammar Qaddafi, then tried to silence the doctor at the UN forum, but failed.

For more than a century, AJC has remained on the front lines of the battle for democracy, truth and fairness, and for human rights for all peoples.

Earlier in 2009, AJC’s Felice Gaer was named by the Obama administration to a five-person assessment group to determine how the United States should deal with Durban II.

Gaer, director of AJC’s Jacob Blaustein Institute for the Advancement of Human Rights, attended more than 30 meetings with key ambassadors and made clear that the United States would not accept any reference to Israel in the final conference document.

Gaer also serves on the U.S. Commission on International Religious Freedom and received, in January 2010, the First Freedom Center’s prestigious National First Freedom Award.

As the Geneva forum, also known as the Durban Review Conference, took place, AJC applauded the withdrawal of ten key democratic nations, while offering online resources to users worldwide.

AJC’s UN Watch also helped to convene alternate summits that truly focused on global human rights abuses, and organized a world-class Yom HaShoah ceremony on the same day that Iranian President Mahmoud Ahmadinejad opened Durban II with a speech spewing hate and Holocaust denial.

On another front, AJC challenged the Goldstone Report, which falsely equated Israel’s defensive actions with Hamas terrorism in the wake of Operation Cast Lead.


Col. Richard Kemp, former commander of British military forces in Afghanistan, told Justice Richard Goldstone, the report’s main author, and others: “I don’t think there has ever been a time in the history of warfare when any army has made more efforts to reduce civilian casualties and deaths of innocent people than the IDF is doing today in Gaza.”
Thanks in large part to AJC advocacy, Macedonia is restituting about 20 million euros for heirless Jewish Holocaust-era property to support a major Jewish museum and cultural center that will be dedicated in March 2011.

The cultural center, situated in a central part of Skopje that was once a Jewish neighborhood, will also serve as a Holocaust memorial and museum that recounts the story of Jewish life in the Balkans.

Considering that only some 250 Jews live in this Eastern European nation — almost its entire prewar Jewish population of 7,000 had been sent to the death camps — this is no small development.

Elsewhere across Europe, AJC works on honoring the Jewish past and ensuring a pluralistic future. AJC does this through meaningful relationships that lead to on-the-ground change.

AJC was influential in the creation of a national historical commission to examine Romania’s Holocaust-era past. This led to the construction and October 2009 dedication of a Holocaust memorial in central Bucharest.

Also at this time, Romanian President Traian Băsescu honored AJC’s Rabbi Andrew Baker, director of international Jewish affairs, for his work on the commission and in the development of the memorial.

“Memory must also be a lesson for the present,” Baker said before the Romanian Parliament, which convened to mark Holocaust Commemoration Day. Just a few years ago some Romanian leaders maintained that there had been no Holocaust.

“Anti-Semitism and extremism, ethnic and racial incitement, base appeals to prejudice and nationalistic tendencies, can all be found today in much of the world, and we must do everything we can to fight their spread,” Baker also said.

In August 2009, the German Armed Forces (Bundeswehr) fêted its 15-year AJC partnership as a model relationship of ongoing education, dialogue and cooperation in humanitarian projects. German Defense Minister Karl-Theodor zu Guttenberg and AJC’s David Harris spoke at the widely covered celebration, which also included a symposium.

AJC’s Baker Advises OSCE On Anti-Semitism

It should come as no surprise that, in January 2010, Rabbi Andrew Baker, AJC director of international Jewish affairs, was reappointed as the Personal Representative for Combating Anti-Semitism by the Chair-in-Office of the Organization for Security and Cooperation in Europe (OSCE). The body’s 56 members include the governments of all European countries, Canada and the United States.

During 2009, Baker traveled extensively across Europe for OSCE, and authored detailed reports on anti-Semitism in Bosnia, Hungary, Latvia, Romania, Slovakia and Spain. These reports, available online at http://tandis.odihr.pl/, make specific recommendations for each nation.

Kanal Saudabayev, the OSCE Chair-in-Office and foreign minister of Kazakhstan, cited Baker’s essential work over the past year in advancing the fight against anti-Semitism. Baker was first named to this post in January 2009.

“This appointment is significant for all who seek to build a more peaceful world free of anti-Semitism and other forms of hate,” AJC Executive Director David Harris said.
Meanwhile, in Washington, D.C., New York, and regional offices across the United States, AJC holds programs for young leaders from Central and Eastern Europe to promote a climate of tolerance and appreciation for diversity in their respective societies.

And leaders from Europe — including European Parliament senior staff, EU policy advisers and diplomats — took part in 2009 in AJC’s Project Interchange, during which they traveled to Israel to learn about pressing issues firsthand.

Despite these success stories, many challenges remain. Anti-Semitism and other forms of hatred thrive in some areas. Many Jewish historic sites need to be better preserved. And some Central and Eastern European governments still need to address Jewish restitution claims.

But, as AJC President Richard N. Perella said, “In many of these countries, AJC is the main force, spearheading tangible change for the future. We are pioneers in thinking about the future of Jewish leadership and philanthropy.”

ACCESS, AJC’s acclaimed new-generation program, specifically fosters intergenerational dialogue within the Jewish world, as well as creates unique ties with diplomats, policymakers and leaders of diverse religious and ethnic communities, both close to home and around the world.

These face-to-face encounters, which range from AJC’s own experts to foreign heads of state, advance relationships on both personal and professional levels.

“We are pioneers in thinking about the future of Jewish leadership and philanthropy,” said David Harris, AJC executive director. “In order for AJC to remain relevant now and in the future, we must tap young Jewish professionals.”

The program, a division of AJC’s Helen and Martin Kimmel Young Leadership Institute, now has groups in a dozen U.S. cities as well as Jerusalem, which joined in November 2009.

Highlights from the past year include:

• An ACCESS-sponsored conference in San Francisco, "J-REC: Jewish Response to the Energy Challenge," which had 200 attendees and six parallel events globally to promote a clean energy economy and environmental stewardship.

The event was streamed live via the Internet. Separately, an ACCESS program met with German industry’s green leaders on energy issues.

• The presence of a 24-member ACCESS delegation at the Durban Review Conference in Geneva, which threatened to be a replay of the 2001 anti-Semitic hatefest in South Africa. ACCESS members blogged live from the event and spoke in their home communities after their return.

• The inaugural ACCESS Making Waves Gala in New York, a fundraiser that honored Newark Mayor Cory Booker, who told the 400 young Jewish professionals in attendance that he supported ACCESS’ efforts to promote equal rights for all.

Next Generation Focuses On Germany
ACCESS focus on Germany is aligned with AJC initiatives in that part of the world, which include its active Berlin office and its 15-year dialogue with the German Armed Forces (Bundeswehr).

ACCESS delegations went to Germany twice in 2009, young professionals in June and students in August, to visit cultural and historical sites, engage in contemporary Jewish life, and meet with Germans of diverse backgrounds.

AJC Berlin helps to coordinate the initiative, “Germany Close Up — American Jews Meet Modern Germany,” which launched in 2007. The June program also featured Germany’s innovative work in the development of alternative sources of energy.

In May 2010, an ACCESS group will attend the Oberammergau Passion Play, the largest and most influential and controversial dramatization of the last days in the life of Jesus.
A leader on energy issues as early as 1973, AJC advocates to lessen American reliance on overseas oil.

This unhealthy dependence damages the planet, plays an undue role in U.S. policy, provides a source of funding for terrorist organizations and empowers countries such as Iran in their quest for nuclear capability.

To this end, AJC has backed specific pieces of congressional legislation such as the Open Fuel Standard Act of 2009, which mandates alternative-fuel technology for cars sold in the United States.

AJC also has helped to advance the creation of private and government investments in alternative energy products that can significantly diminish U.S. dependence on oil imported from hostile nations.

In alignment with these crucial policy initiatives, AJC has aggressively pursued the greening of its own offices, as part of AJC Green Project.

AJC’s New York headquarters is set in 2010 to receive LEED (see left-hand column) certification, a voluntary set of standards used in environmentally sound buildings.

Also, AJC regional offices have promoted Project New Car, which advocates for the use of high-mileage, flex-fuel, and plug-in hybrid vehicles at the national, state and local levels.

AJC partners with congressional leaders as part of Project New Car, which protects the environment by reducing emissions of from fossil fuels as well as advances national security by promoting U.S. energy independence.

“Dollars used to purchase imported oil can end up in the governments of Iran and Venezuela, that are inimical to American interests and values,” said Richard Foltin, AJC director of national and legislative affairs.

“At the same time, the great transfer of wealth abroad, to hostile regimes or otherwise, diverts resources that could be invested at home.”

From its in-house broadcast studio to its swift ability to disseminate expert analyses on breaking issues, AJC is uniquely positioned as a 21st-century communications leader.

AJC’s Department of Communications employs the latest technology for maximum impact, reaching audiences both close to home and globally.

Available in languages that include Arabic, German, Russian and Spanish, AJC’s website (www.ajc.org) houses valuable resources for journalists, diplomats and other users around the world on current events and issues.

Videos produced at the AJC Lerner Media Center, such as the timely “Vilified: Telling Lies About Israel” and “Iran: This is the Button,” influence thought leaders worldwide.

Viewers also watch the AJC-produced Internet news show “Reality Check” through AJC’s website, its customized YouTube channel and social networking sites such as Facebook.

Meanwhile, AJC’s staff members routinely appear as both authors and sources in print and electronic publications around the globe.

David Harris, AJC executive director, analyzes world events on an AJC-produced weekly radio commentary that reaches 35 million listeners across the United States through the CBS Radio Network.

Harris blogs on international issues for The Jerusalem Post and The Huffington Post. The AJC blog 2-Word (http://blog.z-word.com/) bolsters the organization’s media presence with insights on the latest news developments.
Throughout 2009, AJC maximized all its available internal and external resources to achieve on-the-ground results — and received accolades along the way.

**AJC Receives ‘A’ From Charity Watchdog**

The American Institute of Philanthropy (AIP) again awarded AJC an “A” rating, affirming AJC as a charity leader. AIP, one of the country’s leading independent evaluation services for the not-for-profit sector, specifically praised AJC for meeting “the stringent standards for financial efficiency and accountability to qualify for listing as a Top-Rated charity on www.charitywatch.org.”

“It is important that our supporters know that AJC spends our funds wisely,” President Richard Sideman said. “We strive to justify donor confidence each and every day.”

**U.S. Jews Close to Center, AJC Annual Survey Shows**

AJC published the results of its authoritative Annual Survey of Jewish Opinion, which can be viewed online. The 2009 survey, which reflects the views of 800 Jewish respondents, covers such topics as U.S.-Israel relations, the Arab-Israeli conflict, and the Iran nuclear threat.

“Despite attempts by some ideologically motivated groups to place all Jews solidly in liberal or conservative camps, this survey reinforces that American Jews are very close to the center,” said David Harris, AJC executive director.

**Strategic Plan Provides Bold Vision for AJC**

The AJC Board of Governors adopted a strategic plan in October 2009 that provides a bold vision for the agency’s future.

In addition to serving as a detailed guide for organizational leaders in such areas as infrastructure, field operations and financial planning, it reaffirms AJC’s pivotal role as the global leader for Jewish and Israel advocacy and a central address for intergroup relations and human rights.

The process involved 125 AJC staff members and lay leaders during a two-year period.

**Israel Diplomats Gather in Westchester to Laud Harris**

Israeli ambassadors came from around the world in June 2009 to Westchester County to honor David Harris, AJC executive director, for his 25 years of service.

“He shows no signs of ever slowing down,” Ron Prosor, Israel’s ambassador to the United Kingdom, told more than 400 people at the event. “We all ask ourselves, ‘How does he do it?’”

Other attendees at the gathering, convened by AJC Westchester, included Israeli ambassadors to the United Nations, Germany, United Kingdom and India as well as envoys from the Czech Republic, Italy, Ukraine, Spain, and Turkey.

Harris specifically received praise for AJC’s yearly “diplomatic marathon,” held in New York during the opening of the UN General Assembly. At this time, AJC meets with dozens of global leaders.

**Using “Global Jewish Advocacy” as a thematic springboard, renowned personalities shared their insights at AJC’s 2009 Annual Meeting in Washington, D.C.**

AJC introduced a new structure, with an interactive format for the gathering, packing both timely speeches and intimate hands-on workshops into only 48 hours.

Attendees enjoyed private dinners at the homes of the Egyptian and Moroccan ambassadors to the United States, as well as meals with other diplomats, Members of Congress and AJC staff experts.

The AJC audience also joined with 50 Israeli soldiers attending the Annual Meeting in singing “Hatikvah” at the Annual Gala.

**Foreign Minister Franco Frattini and U.S. Attorney General Eric H. Holder, Jr., all spoke about global challenges such as the Iranian nuclear threat, new forms of anti-Semitism and terrorism.**

Lévy, who addressed the complexities of today’s anti-Semitism, cautioned the audience of the dangers of a nuclear Iran.

“The appearance of Iran on the stage of world politics, the appearance of a regime animated, embodied by hatred ... creates a new strategic, moral and political challenge,” he said.

Frattini, who noted Italy’s withdrawal from the preparatory negotiations for the Durban Review Conference as well as the conference itself, said Italy would continue to fight racism and discrimination.

Holder spoke about the need for values and the “rule of law” in addressing security issues.

“We simply cannot fight global terrorism without international cooperation,” he added.
Fashion industry leaders joined AJC to honor Leonard Marcus, President Macy’s Merchandising Group. L. to r.: Larry Tanica, President and Chief Operating Officer, Jimlar; Kenneth Cole, Chairman and Chief Creative Officer, Kenneth Cole Productions, Inc.; Leonard Marcus; and Michael Gould, Chairman and Chief Executive Officer, Bloomingdale’s, and Chairman, AJC Board of Trustees.

Our Los Angeles Regional Office presented its Distinguished Leadership Award to Dr. Barbara Levey, Assistant Vice Chancellor, Biomedical Affairs, UCLA; and Dr. Gerald Levey, Dean, School of Medicine and Vice Chancellor, Medical Sciences, UCLA. L. to r.: Drs. Gerald and Barbara Levey; Sherry Lansing, The Sherry Lansing Foundation; and director/producer William Friedkin.

Our San Francisco Regional Office paid tribute to F. Warren Hellman, Co-Founder and Managing Director, Hellman & Friedman LLC, at its Distinguished Civic Leadership Award Dinner. L. to r.: AJC President Richard J. Sidman; F. Warren Hellman; and Richard Blum, Chairman and CEO, Blum Capital Partners, LP.

At our Learned Hand Award Dinner, AJC presented its National Human Relations Award to Rupert Murdoch, Chairman and Chief Executive Officer, News Corporation. L. to r.: Hugh Jackman; Nelson Peltz, Chief Executive Officer, Trian Partners; Wendi Murdoch; Rupert Murdoch; and Michael Gould, Chairman and Chief Executive Officer, Bloomingdale’s, and Chairman, AJC Board of Trustees.

At our Wall Street Reception, AJC honored Laurence W. Cohen, Partner, Ehrenkrantz & Ehrenkrantz LLP. L. to r.: Harold Tanner, President, Tanner & Co., and AJC Honorary President; Daniel S. Och, Senior Managing Member, Founder and Executive Director, Och-Ziff Capital Management Group; Laurence W. Cohen; and Alan C. Greenberg, Vice Chairman Emeritus, Bear Stearns, a division of J.P. Morgan.

At our Los Angeles Regional Office, AJC presented its Annual Report. L. to r.: Wendy Marcus; Donald Marcus; Leonard Marcus; and Marcy Taub, President, AJC Los Angeles Regional Office.

At our San Francisco Regional Office, AJC presented its 2009 Annual Report. L. to r.: Richard Blum; F. Warren Hellman; and Richard Blum, Chairman and CEO, Blum Capital Partners, LP.

AJC presented its Annual Report at its San Francisco Regional Office. L. to r.: AJC President Richard J. Sidman; F. Warren Hellman; and Richard Blum, Chairman and CEO, Blum Capital Partners, LP.

Leaders from business, law, entertainment and other fields serve as pillars of support for AJC’s projects and programs. On these pages are photos of some of the extraordinary people whose generosity and involvement have made a difference.

“In a world of challenge and opportunity, AJC’s powerful voice, passionate advocacy and international access are shaping a more hopeful future for us all.” Ronald J. Gidwitz, Principal, GCG Partners, AJC Chicago Campaign Chairman

Honoring Civic Concern
AJC, Institute of Human Relations, UN Watch, Thanks to Scandinavia, and Transatlantic Institute

Combined Statement of Activities, Fiscal Year Ended June 30, 2009 (in $000’s)

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<th>Class of Income</th>
<th>Operating Expenses</th>
<th>Operating Income (Loss)</th>
<th>Net Assets - June 30, 2009</th>
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<td>Special Events</td>
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<td>Legacy &amp; Bequests</td>
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Similar to other not-for-profit organizations, fiscal 2009 was a challenging year for AJC. Throughout the fiscal year, AJC took deliberate action in response to the severe economic downturn by eliminating nonessential spending, holding open unfilled positions, and reducing the workforce. Several donors also helped the agency during these difficult times by releasing restrictions on endowment and other program funds.

AJC is taking necessary steps to implement the strategic plan approved in fiscal year 2009, which will enable the organization to pursue new sources of revenue in the future. The dramatic decline in the securities markets resulted in significant realized and unrealized losses on investments and an underfunding of the AJC defined benefit retirement plan. The increase in the securities markets since June 30, 2009 has benefitted AJC.

In 2009, AJC changed its fiscal year end from June 30 to December 31. Accordingly, the accompanying financial statements as of June 30, 2009 are unaudited. The audited financial statements as of and for the 18 months ended December 31, 2009 are expected to be completed by May 2010.

AJC is a 501(c)(3) not-for-profit organization, tax ID #13-5563393.

Sincerely,

Lawrence J. Ramer
Treasurer
IN MEMORIAM

AJC’s achievements occur because of its stellar staff and lay leadership, who have worked ceaselessly to safeguard and strengthen Jewish life worldwide. We are saddened by the loss of some of our brightest stars. May their memory be a blessing and serve as an example for generations to come.

Bertram Gold
Executive Vice President Emeritus

Bertram Gold served with distinction as AJC’s executive vice president from 1967 to 1982 and 1987 to 1988. Gold, known as a “professional’s professional,” was the founding director of AJC’s groundbreaking Dorothy and Julius Koppelman Institute on American Jewish-Israeli Relations, whose crucial work continues today. Upon its creation in 1982, Gold described the visionary institute as “an American-centered enterprise that will seek to study the changing nature of the relationship between American Jews and Israel.”

Selma Hirsh
Associate Executive Director Emeritus

Selma Hirsh worked for AJC’s New York headquarters for five decades, fulfilling a series of key roles since 1945. In 1972, AJC named her associate executive director, a position she held until 1982. After retiring, Hirsh remained involved with AJC by co-founding its Institute on American Jewish-Israeli Relations; she also aided efforts of the Jacob Blaustein Institute for the Advancement of Human Rights. “The strength of AJC today is due in large measure to her dedication and leadership,” AJC President Richard Sideman said.

Jacob Kovaldoff
Latin American Affairs Senior Consultant

Jacob Kovaldoff worked tirelessly as a longtime director of Latin American affairs, first in the Buenos Aires office, then in New York. “He has devoted his entire life to defending the Jewish people, building bridges between the Jewish people and other communities, standing strong for the advancement of democratic values and human rights protections, enhancing understanding of Israel’s quest for peace and security, and strengthening ties between the United States and Latin America,” AJC Executive Director David Harris said in paying tribute to Kovaldoff. An internship in Kovaldoff’s name has been created at AJC’s Latino and Latin American Institute.

Leo Nevas
Board of Governors Chairman Emeritus

Leo Nevas, a distinguished attorney and human rights activist, graced AJC with wisdom and good counsel for six decades. During his lifelong engagement with AJC, Nevas served as chair of its Board of Governors, as well as of its Jacob Blaustein Institute for the Advancement of International Human Rights. As chair of the AJC institute, he stood at the forefront of the struggle for dignity for all, valuing the United Nations’ potential to advance human rights and often advocating for U.S. leadership in protecting human rights. Earlier in his career, Nevas was a courageous activist on behalf of dissidents and Jews in the Soviet Union.

Elmer Winter
President Emeritus

Elmer Winter, a Milwaukee businessman and philanthropist, served as AJC president during the 1970s, and was one of the organization’s most active and beloved officers for more than five decades. During his term as AJC president, he was inspired to launch the Committee for Economic Growth of Israel (CEGI), a non-profit organization that promotes investment in and trade with the Jewish state.

AJC has brought us together. And, together, we have stood tall and strong for those issues that count in our lives.

AJC will continue to work day and night, across the country and around the world, in pursuit of our noble mission.

Together, we can continue to make a difference.

POSTSCRIPT
AJC seeks a secure Jewish future in a more just world. We maintain offices across the United States and around the world, and partnerships with Jewish communities abroad.