



01 July 2022

Dear Mark,

You are hereby appointed as Chairman of the 2021-2022 Long Range Planning Committee. Additional committee members are: CWO William Reetz, CWO Michael Goglia, CWO Jared Heintz, CWO Carl Seale. Additionally, I will also serve as a non voting member on your Committee.

Association Bylaws Article V, Section 4, indicate the Association President shall convene a Long Range Planning Committee at least every three years. Your committee is to review the Association's current status and make recommendations to enable it to meet the various challenges and opportunities five to ten years into the future. Your committee should also evaluate the implementation of the adopted recommendations made by previous Long Range Planning Committees and any other matters as directed by myself

I am asking that your committee come up with a 5 and 10 year Strategic Plan for the CWOA.

Your report should be presented to the Board of Directors prior to 31 January 2023.

Sincerely,

Christian Westerdahl  
President