“Get action. Seize the moment. Man was never intended to become an oyster.”

– Theodore Roosevelt

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TRCP Partners
2011 was a wake-up call for the conservation community. In February, the House of Representatives passed a bill, H.R. 1, which proposed to unravel more than a century of work by American hunters and anglers by eliminating core conservation programs and further shackling the agencies charged with responsibly managing our public lands.

The hunting and fishing community had a choice: remain silent and witness the decimation of a conservation legacy established in part by Theodore Roosevelt, or engage and fight back. We chose the latter.

The TRCP and its partners, many of whom never had previously worked on budgetary issues, organized to help sportsmen across the nation understand what was at stake. To remind politicians that conservation is not “a luxury that the country could no longer afford,” as some would have us believe, we made the case that conservation means jobs – more than 6 million of them, in fact. We pointed out that while the economy remains in a recession, jobs in the outdoor industry, including hunting and fishing, are growing at a rate of almost 6 percent annually. We stressed that every dollar appropriated by Congress leverages more than three dollars from non-federal sources. Finally, we reached out to the recreation and historic preservation communities to build a coalition of outdoors-focused interests and present a united front on behalf of America’s conservation infrastructure.

The result? When the House and Senate finally agreed on a funding package, a staggering $1.8 billion was restored to core conservation programs. And the coalition founded through the TRCP’s efforts, America’s Voice for Conservation, Recreation and Preservation, continues to grow with more than 1,200 member organizations to date.

While the budget occupied center stage for much of 2011, the TRCP also was committed to ensuring that hunting and fishing – and conservation – were represented in all the federal debates determining management of our natural resources. We worked with our partners to develop unified, strong and responsible positions on the new Farm Bill and the conservation of important fish and wildlife habitat on the nation’s agricultural and privately owned lands. We organized sportsmen to engage in the process of siting solar energy development on public lands in the American Southwest. We helped to make anglers’ voices heard as the country grappled with restoration of the Gulf of Mexico’s natural resources, fisheries and economy following the Deepwater Horizon oil spill. And we fought back against industry-backed efforts to open up more than 60 million acres of national forest backcountry lands to new roads and development.

The challenges facing fish and wildlife are not going away, and 2011 proved to be a harbinger of subsequent events. The only way that we preserve our nation’s invaluable conservation legacy – one championed by Theodore Roosevelt and sustained by generations of sportsmen in the years since – is to engage and unite. We must unite not only the conservation community but other, non-traditional allies that share common goals. We may not agree on everything, but by focusing on our common interests, we can effect meaningful change and ensure that our children and grandchildren have the opportunity to experience the sporting traditions we enjoy today.

- Whit Fosburgh
From hunters in Wyoming and sport fishermen in the Gulf of Mexico to sportsmen farmers in Indiana and fishing guides on the Chesapeake Bay, American sportsmen and -women – of all stripes – form the backbone of the TRCP.

Katie Distler Eckman

Ten years ago, visionaries in the conservation community decided something needed to change. Since the 1800s, sportsmen, including Theodore Roosevelt, had served as outspoken advocates for the conservation and sustainable use of our country’s natural resources. As a community, we not only had contributed billions of dollars from our own pockets for conservation; we also had been the driving force behind significant federal and state conservation legislation. Yet the strength of our collective voice had weakened over time.

In order to re-engage and activate the more than 40 million Americans who hunt or fish, the Theodore Roosevelt Conservation Partnership was born. With a mission of guaranteeing all Americans a quality place to hunt and fish, we set out to strengthen the laws, policies and practices affecting fish and wildlife conservation by leading partnerships that influence decision makers – thereby ensuring that our nation’s cherished outdoor legacy would endure.

The first 10 years of the TRCP’s existence have reaffirmed that sportsmen are this country’s most passionate and committed conservationists. When we speak with one, unified voice, there is no more effective advocate on policy issues related to natural resource conservation and our hunting and fishing heritage. Theodore Roosevelt poetically claimed, “The credit belongs to the man who is actually in the arena ... who spends himself for a worthy cause,” and not with “those cold and timid souls who knew neither victory nor defeat.” This organization was founded on the belief that we shouldn’t be afraid to stand up and step forward for what we believe in. Our talented and distinguished staff, board and policy council guide our efforts.

In the last year alone, the TRCP led the formation of a thousand-plus member coalition to safeguard federal funding for conservation, striving to ensure that sustainable energy development is balanced with the needs of fish and wildlife, led efforts to strengthen the Clean Water Act’s protection of waterways and wetlands, and worked to amplify the voice of recreational anglers in charting the management and conservation of our nation’s marine resources.

Our 2011 annual report spotlights 11 case studies that illustrate the breadth of our work and our commitment to advocating for the issues that everyday sportsmen care about most. From hunters in Wyoming and sport fishermen in the Gulf of Mexico to sportsmen farmers in Indiana and fishing guides on the Chesapeake Bay, American sportsmen and -women – of all stripes – form the backbone of the TRCP.

We are proud of our accomplishments. They wouldn’t have been possible without the involvement of our diverse partners and financial backing from our steadfast supporters. Thank you. If you are new to our organization, we hope you are excited about our work and moved to join and support us in the future.

- Katie Distler Eckman
We believe that in order to achieve our mission of guaranteeing all Americans quality places to hunt and fish, sportsmen from coast to coast must unite.

As our nation’s energy demands increase, Americans are seeking alternatives, like solar and other forms of renewable energy, to traditional energy sources. The TRCP is making sure new development isn’t pursued at the expense of fish and game populations, habitat and our hunting and angling traditions. Pg. 16.

Loss of access is the No. 1 reason hunters and anglers stop pursuing the traditions we enjoy. The TRCP is redoubling efforts to ensure that sportsmen can continue to pursue outdoor opportunities on privately owned lands through an innovative federal program known as Open Fields. Pg. 14.

Home to countless species of fish and wildlife, including Atlantic striped bass, canvasbacks and buffleheads, the Chesapeake Bay also hosts millions of hunters and anglers – both visiting and resident – every year. The TRCP’s Steve Kline, an Eastern Shore local, quantified just how much sportsmen contribute to the Delmarva’s vibrant, outdoors-based economy. Pg. 15.

In the summer of 2011, in response to ongoing congressional budget challenges, the TRCP co-led the creation of a coalition of more than 1,200 groups and launched a successful effort to support conservation funding for outdoor recreation, conservation and preservation. Pg. 7.

A tradition since our group’s inception, the TRCP media summits bring together the nation’s best and brightest outdoors journalists to hunt, fish and discuss the most pressing conservation issues facing sportsmen. In 2011, the TRCP’s inaugural Saltwater Media Summit convened in Sarasota, Fla., focusing on marine fisheries conservation and saltwater angling’s top concerns, and amplifying the voices of all of us who fish the salt. Pg. 12.

From changes in seasonal distribution of waterfowl to diminished stream habitat for trout and salmon, our favorite hunting spots and cherished fishing holes likely are being affected by climate change already. The TRCP’s Bill Geer is informing sportsmen about how climate change is impacting the fish and game we love to chase. Pg. 6.

Just how valuable are your top hunting and fishing spots? The TRCP’s Neil Thagard is working with individuals and groups all across Wyoming to put sportsmen’s concerns on the map. Pg. 9.

National forest lands comprise 38 percent of the entire state of Idaho, offering abundant hunting and fishing opportunities as well as equal-opportunity access for all Americans. The TRCP is working with sportsmen-conservationists and policy makers to ensure the responsible management of the nation’s national forests. Pg. 8.

Armed with a camera and a fly rod, the TRCP’s Joel Webster wades the Centennial State’s public waters to spread the word about the importance of roadless area conservation to our nation’s native trout populations – and angling opportunities. Pg. 10.

America has lost nearly 9 million acres of wetlands – and counting – to crop production and development. The TRCP and our partners united to advance Clean Water Act provisions that will conserve wetlands such as those found in the Prairie Pothole Region – as well as the waterfowl populations that call them home. Pg. 13.

3.6 million saltwater anglers flood the Gulf Coast region each year fishing for red drum, spotted seatrout, sheepshead and red snapper. In the wake of the Deepwater Horizon oil spill, the TRCP is making sure anglers’ voices are being heard during the recovery process. Pg. 11.

A tradition since our group’s inception, the TRCP media summits bring together the nation’s best and brightest outdoors journalists to hunt, fish and discuss the most pressing conservation issues facing sportsmen. In 2011, the TRCP’s inaugural Saltwater Media Summit convened in Sarasota, Fla., focusing on marine fisheries conservation and saltwater angling’s top concerns, and amplifying the voices of all of us who fish the salt. Pg. 12.
Spreading the Word on Climate Change: One Man, One Truck, One Mission

Since 2009, ardent sportsman and TRCP grassroots organizer Bill Geer has been crisscrossing the Rocky Mountain West in his truck and camper explaining to American sportsmen how climate change is impacting important game species and their habitats. In 2011, Bill met with hundreds of sportsmen at hunting and fishing clubs throughout Washington and Montana. Strengthening the TRCP’s ongoing efforts to advance meaningful climate policy, his presentations have reached sportsmen who likely would not have heard this information elsewhere.

One reason sportsmen should care about climate change

Key fish and wildlife habitat in Montana largely depends on winter snowfall that melts and sustains healthy river flows through the hot and dry summer months. A new study by the U.S. Geological Survey indicates that the decrease in snowpack since the 1980s is more significant than in any other time period in the last 1,000 years. From 1951 through 2006, Montana’s winter precipitation from snowfall declined 17.2 percent. In contrast, March-May precipitation in the state has increased 5.9 percent from 1951-2006. Spring rains produce rapid and short-term runoff but do not sustain stream flow in late summer and fall as the map to the right indicates. Native cutthroat trout, which rely on cold, clean water throughout the year, now occupy only a fraction of their historic native range.

“Bill Geer does a great job showing how climate change will impact my cherished outdoor lifestyle. It is up to sportsmen to commit to a common mission to ‘get ’er done!’ and to address climate change’s effects on fish, wildlife and the outdoors.”

– Bradley Clure, Bellingham, WA
Fighting for Conservation Programs in the Federal Budget

In response to continued pressure from Congress to dramatically cut funding to federal conservation programs, the TRCP joined the conservation, outdoor recreation and preservation communities to form America’s Voice for Conservation, Recreation and Preservation. With more than 1,200 members, the AVCRP coalition supports sustained federal funding for programs that conserve America’s outdoor resources over the long term.

Key achievements

In the summer of 2011, in response to ongoing congressional budget challenges, the TRCP co-led the creation of the AVCRP coalition and helped launch more than 1,200 groups and helped launch a successful effort to support conservation funding for outdoor recreation, conservation and historic preservation.

- Six hundred and fifty organizations representing more than 20 MILLION Americans sign a letter calling on Congress to halt proposed funding
- The TRCP leveraged an economic study by the National Fish and Wildlife Foundation to advocate for strong conservation funding.
- The AVCRP grew to 1,200 organizational signers
- Senior White House and congressional officials confirmed that the AVCRP message was heard – and helped keep conservation funding as high as possible when the fiscal year 2012 budget was finalized.

Program at Risk: Land and Water Conservation Fund

Created by Congress in 1965, the Land and Water Conservation Fund is a bipartisan commitment to safeguard natural areas and water resources and provide recreation opportunities for all Americans. National and state parks, national wildlife refuges and national forests throughout the United States have been set aside for Americans to enjoy thanks to LWCF funds. Revenue for the program is generated through fees paid by offshore energy producers, which could provide up to $900 million for state grants and federal land acquisition. Unfortunately, LWCF has received far less: just $301 million in fiscal year 2011 and $323 million in fiscal year 2012. It faces even deeper cuts in fiscal year 2013. The TRCP and our partners will continue fighting to increase funding for this critical conservation program.

American Conservation, Recreation and Preservation...

- Contribute more than $1 trillion annually to the U.S. economy
- Support more than 9.4 million jobs
- Generate more than $107 billion annually into state and federal tax revenue
Securing the Future of National Forests

America’s 193 million acres of national forests and grasslands offer key habitat for numerous fish and game species. In 2011, the TRCP united sportsman and conservation groups to support a national forest planning rule that conserves wildlife and fish populations, habitat, hunting and angling opportunities and high-quality outdoor experiences.

More than 60 groups, from the American Fly Fishing Trade Association to the Mule Deer Foundation, supported a letter outlining recommendations for the new planning rule. The letter was released to the public and delivered to decision makers at the U.S. Department of Agriculture and the U.S. Forest Service. As a result of the efforts of sportsmen, the new planning rule will benefit fish, wildlife and our outdoor traditions. The final rule requires forest management plans to:

• Provide key habitat for fish and wildlife populations
• Create stream development buffers that benefit fisheries
• Account for multiple uses such as hunting, fishing, camping and horse packing
• Use the best available science in planning, management and monitoring

Thirty-nine percent of U.S. hunters, or 12.5 million citizens, hunt on public lands.

Runoff from national forests accounts for 33 percent of the West’s water.

Important wildlife found on national forest lands includes deer, elk, moose, bighorn sheep, mountain goat, bear, wild turkey and grouse.

Important fish found on national forest lands include wild steelhead and salmon, char, Arctic grayling, and numerous species of native and nonnative trout.
Puttin Sportsmen’s Values on the Map

Initiated by the TRCP in Montana in 2007, the Sportsmen Values Mapping Project offers an unprecedented venue for members of the hunting and angling community to speak up in support of our most cherished forests, fields and waters. In April 2011, the TRCP launched the project in Wyoming. With the TRCP’s Neil Thagard at the helm, the project gathered input from sportsmen across the state regarding areas and access points they deemed most important to hunting and angling. The results are digitized in a GIS database and made available to state and federal policy makers to better inform decisions regarding land use and management.

“Putting Sportsmen’s Values on the Map

“A database such as this could have real impacts on future land use decisions. While the efforts are currently focused on the West, I’m hoping this becomes a national effort.”

- Tony Hansen, Outdoor Life

In July 2011, the Wyoming Game & Fish Commission officially endorsed the TRCP’s Sportsmen Values Mapping Project.
Safeguarding Habitat Through Roadless Conservation

America’s national forest roadless areas contain some of the best remaining fish and wildlife habitat in the country and provide sportsmen with high-quality hunting and fishing opportunities on public lands. Through the TRCP roadless initiative, a video series was launched in 2011 connecting native Western trout, like the greenback cutthroat trout, to roadless area opportunities on public lands. Through the TRCP roadless initiative, a video series was launched.

- Educated sportsmen about the benefits of the Roadless Area Conservation Rule, a national management plan directing the administration of 49 million acres of public lands in 37 states.
- Built opposition to ill-conceived legislation threatening key fish and wildlife habitat on 56 million acres of national forest backcountry lands in 38 states.
- Facilitated sportsmen’s involvement in strengthening and improving the state-based Colorado roadless rule to conserve 4.2 million acres of public lands that are enjoyed by hunters and anglers.

Greenback Cutthroat Trout

Historic range for these fish lies almost entirely within Colorado in the headwaters of the South Platte and Arkansas rivers. Thought to be extinct in the late 1930s, these native trout—a fun and feisty quarry for anglers—since have experienced a modest comeback in the state. The greenback cutthroat is highly susceptible to environmental change and can be pursued in a number of streams within Colorado’s roadless backcountry.
The Gulf of Mexico is one of the most popular areas for recreational fishing in the United States. Recreational anglers contribute $8 billion to the Gulf Coast region’s economy annually and support more than 82,000 jobs. The Deepwater Horizon oil spill severely impacted the region, which still is struggling to recover. In the first quarter of 2011, the TRCP convened a series of sportsmen workshops along the Gulf Coast with partner groups such as the Coastal Conservation Association, American Sportfishing Association and Center for Coastal Conservation.

The TRCP meetings gave voice to the unique perspectives of the region’s saltwater sportsmen – individuals concerned about the oil spill’s impact on the Gulf’s marine fisheries, habitat and robust, recreation-based economy. The meetings also resulted in a report, “Gulf Spill Recreational Fishing Response Group: Recommendations for Resource Recovery,” which was distributed to state and federal decision makers.

The report divided the sportsmen’s recommendations into three categories:

- Habitat Restoration and Improvement
- Improved Fishery Monitoring, Data Collection, Research and Management
- Recreational Fishing Business Impacts and Restoration of Angler Interest and Confidence

Of the eight projects funded in Phase I of the federal Natural Resource Damage Assessment process, six matched with the priorities recommended in the TRCP report.

**Projects Awarded:**
- **MISSISSIPPI ARTIFICIAL REEF HABITAT**
  - 100 acres of near-shore artificial reef
- **LOUISIANA OYSTER CULTCH RESTORATION**
  - 850 acres of cultch placement and improvements to existing oyster hatcheries
- **ALABAMA COASTAL SALT MARSH**
  - Protection or creation of 74 acres of salt marsh and 5,000 linear feet of tidal creeks
- **FLORIDA BOAT RAMP ENHANCEMENT AND CONSTRUCTION**
  - Four boat ramp facilities
Telling the Story of Marine Conservation: The TRCP Saltwater Media Summit

Stewardship of our nation’s marine resources, from habitat conservation and restoration efforts to improving fisheries management practices, plays a key role in sustaining America’s vibrant saltwater angling traditions. Drawing on our successful media summit model, in October 2011 the TRCP convened an unprecedented gathering of saltwater angling journalists, scientists, policy experts and other communicators to focus on the unique challenges and issues facing marine fisheries conservation.

The inaugural TRCP Saltwater Media Summit raised awareness of the TRCP’s work among a large network of media outlets and their sportsmen audiences.

“If you’re not familiar with the TRCP ... it exists to help ensure that we have quality hunting and fishing opportunities. ... In short, it’s one of the good guys, organizationally speaking.”

– John Brownlee, editor in chief, Salt Water Sportsman
More than 20 million acres of wetlands and 59 percent of all stream miles in the contiguous United States are threatened by drainage or development. In February 2011, the TRCP and our partners in the Wetlands and Clean Water Working Group convened more than 60 leaders for the “Sportsmen’s Summit for Clean Water” in Memphis, Tenn. The summit focused on the loss of Clean Water Act protections for isolated wetlands and streams and how to better engage sportsmen in supporting policy changes that will restore these lost protections. As a result of the summit:

• Sportsmen expressed strong support for proposed new Clean Water Act guidance that was released by the EPA in April 2011.

• Sportsmen submitted more than 30,000 letters of support during the public comment period for the guidance.

• The TRCP created an online “Sportsman’s Tackle Box” that includes fact sheets, advocacy tools and sample letters to facilitate sportsmen engagement in the policy process. Go to trcp.org/tacklebox to learn more.

Hunters and Anglers Unite to Conserve Wetlands

Wetlands Loss in Western Minnesota in the Last 100 Years

This map depicts the original extent of wetlands (in blue) in a five county area in western Minnesota.

The map below illustrates the loss of 87 percent of the wetlands and waterfowl production capacity in western Minnesota as of the year 2000.
A component of the federal Farm Bill, Open Fields supports voluntary, state-run programs that incentivize private landowners who allow public hunting and fishing access. Popular with farmers and sportsmen alike, the program nevertheless faces elimination due to sweeping federal budget cuts.

What’s the TRCP doing to save Open Fields?

Due to the efforts of the TRCP and its partner groups, Open Fields, officially known as the Voluntary Public Access-Habitat Incentive Program, was included in the 2008 Farm Bill for the first time. Since then, Open Fields has opened more than 3 million private acres to public recreation access.

In November 2011, Congress eliminated Open Fields funding for fiscal year 2012. The TRCP led a partner-based campaign to restore funding, educating Congress about the program’s importance and promoting an amendment to restore funding in 2012.

Thanks in large part to the TRCP’s work, Open Fields funding was recommended by both the House and Senate agriculture committees. As Congress deliberates a new Farm Bill, the TRCP remains committed to securing reauthorization for Open Fields in 2012.

“Farmers like myself are the original stewards of the land, and we use Farm Bill conservation programs to enhance our ability to conserve fish and wildlife habitat. These practices bring hunters and anglers to my community, and as such, are important economically and ecologically. The TRCP’s efforts to sustain and expand these programs is therefore something that I – as a sportsman and a farmer – appreciate immensely.”

– Ray McCormick, Vincennes, IN
Study Finds Sportsmen Drive Chesapeake Bay Economy

The Chesapeake Bay has a long and rich tradition of hunting and fishing. Yet increased development, degraded water quality and habitat loss are jeopardizing the future of this unique outdoor resource. Encompassing the coastal regions of Delaware, Maryland and Virginia, the Delmarva Peninsula comprises the entire eastern shore of the Chesapeake Bay. In 2011, the TRCP commissioned a study to document the precise impacts sportsmen and outdoor enthusiasts have on the economies of Delaware, Maryland and Virginia. The study valued the Delmarva’s outdoor economy at $4 billion annually and showed unequivocally that healthy ecosystems support healthy economies. This report will help encourage decision makers to actively sustain and enhance this outdoors-based economy.

Report Findings: Delmarva Peninsula

- The total contribution from camping, biking and trail-based recreation in the Delmarva Peninsula is $1.07 billion per year. These activities generate more than 11,000 jobs throughout the region.

- Recreational boating contributes more than $1.3 billion in sales that supports more than 11,000 jobs and paid out more than $400 million in wages.

- Nature tourism in Dorchester County, Md., annually contributes $367 million to the local economy and creates nearly 7,000 full-time equivalent jobs.

- Combined, outdoor recreationists such as boaters, hunters, anglers, cyclists and others annually spend up to $3.9 billion to enjoy Delmarva’s natural areas. These dollars support upwards of 27,900 jobs.

- The Delmarva Peninsula has approximately 1.7 million acres of wetland, 580,000 acres of grass and rangelands, 2.2 million acres of crops and 450,000 acres of forests.

- The Delmarva’s natural areas can increase adjacent home values almost 20 percent.

- Hunting, fishing and wildlife watching engage more than 1.6 million people on the Delmarva Peninsula, of which 570,000 fish, 184,000 hunt and nearly 1.3 million enjoy wildlife watching. While pursuing all of these activities, they spend more than $1.5 billion.

- Included in this total is almost $80 million in gear retail sales, $830 million in trip-related sales and more than $150 million in federal, state and local taxes.

- The Delmarva's natural areas can increase adjacent home values almost 20 percent.
Sportsmen Speak on Solar Energy

Renewable energy is finding a new home on federal public lands. More than 10,000 megawatts of new solar, wind and geothermal electricity generation could be permitted by 2014.

In the summer of 2011, the Department of the Interior proposed that 600,000 acres of public lands be designated for solar development. With the support of sportsmen, the TRCP worked with the department to shrink the proposed “solar energy zones” and focus development on areas with low wildlife values and recreation usage, as well as sites with easy access to the national electrical grid. In October 2011, the department proposed a new draft strategy that reduced the size of the new solar energy zone footprint to fewer than 300,000 acres (blue dots on map) and classified nearly 98 million acres as “no action,” indicating no development will occur on these acres.

In November 2011, the TRCP led a forum focusing on solar energy siting and the new draft policy. Fifty sportsmen-conservationist leaders representing 25 organizations attended the “Sportsmen Speak on Solar” forum. Bureau of Land Management officials and other federal decision makers also joined the dialogue.

Based on feedback from “Sportsmen Speak on Solar” participants, the TRCP drafted formal recommendations on the federal solar policy. The recommendations supported the smaller zone proposal and elimination of solar development on prime fish and game habitat.

Solar energy should be considered one of many energy options for the future, and public lands can provide a place for it, but only if it’s done right from the start. The TRCP forum was instrumental in adding credibility to sportsmen’s views – and in making sure the federal government employs the best available science in charting solar development that addresses the needs of fish and wildlife as well as the interests of hunters and anglers.

“With President Obama’s mandate to ‘go green,’ industry is seeking more land for solar development. We believe that compromises between the government, industry and conservationists are not only possible, but crucial. The TRCP’s efforts are essential in conserving the remaining habitat for fish and wildlife on public lands and maintaining access to these lands for hunting and fishing.”

~ Derek Fong, Quail & Upland Wildlife Federation, Hunter Education Instructor Association of Southern California, Santa Clarita, CA
Financial Statement

Statement of Financial Position
Year ended Dec. 31, 2011

ASSETS
Cash and Cash Equivalents 1,212,451
Grants Receivable 1,284,031
Accounts Receivable 1,024
Prepaid Expenses 45,782
Fixed Assets – Net 45,184
Total Assets 2,588,472

LIABILITIES AND NET ASSETS
LIABILITIES
Accounts Payable/Accrued Expenses 99,752
Accrued Salaries and Vacation 74,281
Deferred Revenue 451,250
Total Current Liabilities 625,283

NET ASSETS
Temporarily Restricted 1,357,661
Board Designated 383,714
Unrestricted 221,814
Total Net Assets 1,963,189
Total Liabilities and Net Assets 2,588,472

Statement of Activities
Year ended Dec. 31, 2011

PUBLIC SUPPORT AND REVENUE
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EXPENSES
Program Services 2,451,769 — 2,451,769
Supporting Services
Management and General 322,424 — 322,424
Fundraising 207,672 — 207,672
Total Supporting Services 530,096 — 530,096
Total Expenses 2,981,865 — 2,981,865

Change in Net Assets 60,526 163,918 224,444
Net Assets at Beginning of Year 545,002 1,193,743 1,738,745
NET ASSETS AT END OF YEAR 605,528 1,357,661 1,963,189
Rough Riders
Lee-Anne Distler  Jennifer Grossman  Anni Ince-McKillop  Koith Jefferts  George L. Ohrstrom, II  Mike and Patricia Peters  Cathy Rano  Howard Vincent  Steven A. Williams

Bull Moose Circle

President's Council

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Howard Vincent
President and CEO: Pheasants Forever

Eric Washburn
Partner: BlueWater Strategies

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Former Senior Group Manager of Conservation Programs: Ducks Unlimited

Dr. Steven A. Williams
President: Wildlife Management Institute

Matt Connolly, President Emeritus
President: Bonefish & Tarpon Trust Board of Directors

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